

**The Highland Council**  
**ADULT & CHILDREN SERVICES COMMITTEE**

**19 February 2014**

Agenda Item	3i.
Report No	ACS/16/14

**Highland Hospice Strategic Plan**

**Report by Director of Health & Social Care**

**Summary**

The report introduces a presentation by the Chief Executive Officer of the Highland Hospice, in relation to the Highland Hospice Strategic Plan.

**1. Background**

- 1.1 Highland Hospice provides palliative care services co-terminus with the Highland Council area. There is no responsibility on Highland Council in regard to these services, but as a significant provider of health and social services the Hospice considers it important to share strategy and plans with the political leaders in our community.
- 1.2 Highland Hospice employs around 100 staff and more than 700 volunteers across the Highlands. There are few families that have not been touched by the services of the Hospice in one way or another, and it receives considerable support from individuals, businesses and communities in the area.
- 1.3 The annual running costs of Highland Hospice are approximately £4m. It receives a grant of approximately £1.4 m from NHS Highland, with the remainder of its income being generated through charitable fundraising.
- 1.4 Kenny Steele has been the Chief Executive Officer of the Highland Hospice since June 2011. Previous to joining the Hospice, Kenny was Divisional General Manager for Medicine and Diagnostics at Raigmore Hospital, and worked for many years in the environment sector where he became interested in the links between the environment and health. He pioneered the development of the voluntary sector initiative, Paths to Health, which promotes walking for health across Scotland through the development of community projects and volunteer development.

**2 Highland Hospice Strategic Plan**

- 2.1 The Highland Hospice Strategic Plan has two clear priorities:
  - To upgrade the physical care environment
  - To extend the reach and equity of care across the remote and rural areas

- 2.2 This presentation to the Adult and Children's Services Committee aims to inform members of plans in place to achieve these strategic priorities and how this work will contribute to the bigger picture of services across the area for the wellbeing of Highland people.

**Recommendation**

The Committee is asked to consider and comment on the issues raised in the presentation.

Bill Alexander

Designation: Director of Health & Social Care

Date: 9 January 2014

Author: Bill Alexander, Director of Health and Social Care