

**The Highland Council**  
**Education, Children and Adult Services Committee**  
**27 August 2015**

Agenda Item	7.
Report No	ECAS 53/15

**Care and Learning Capital programme – Final Out-turn 2014/15 and Monitoring Report 2015/16**

**Report by Director of Care and Learning**

**Summary**

This report provides an update on the Care and Learning capital programme, and sets out the final out-turn for the 2014/15 financial year, and the monitoring position for the current year to 30 June 2015.

**1. Achievements**

- 1.1 On 3 July the Council took possession of the new Bun-Sgoil Ghàidhlig Loch Abar building (Fort William Gaelic Primary School) which will be operational for the new school session. The new school, built by Robertson Construction Northern, was completed on programme and within budget.
- 1.2 The £3.5 million refurbishment project at Inverness Leisure was completed in July. Work started in September last year and was carried out in a phased manner to minimise disruption to users and staff.
- 1.3 The Lochaber High School project picked up the Client Relationship Award at the WSP/Parsons Brinckerhoff internal awards ceremony in London in May. Parsons Brinckerhoff have provided project management services from the outset of the redevelopment programme. The submission emphasised the proactive approach to problem solving, close working relationship with the client, active engagement of the school with the design team and the resulting benefits to the school. The capital investment programme has transformed the campus and is due to be completed later this year.
- 1.4 The Wick Community Campus project was awarded a prestigious international prize in May. It claimed gold in the 'Best Education Project' category at the 2015 Partnership Awards in London which recognise the best in public private partnerships
- 1.5 In line with financial regulations, end of project review reports for major projects will be undertaken, and reported back to this Committee. The next report would be in relation to the new Gaelic Primary School in Fort William, and this report will be progressed 6 months after operation, to give sufficient time for post occupancy assessment to be undertaken.

**2. Final Out-turn 2014/15**

- 2.1 The final out-turn for the previous financial year, based upon the updated

capital programme agreed at the March 2015 Council, was an under-spend of £1.005m, or 2%, as set out on **Appendix 1**.

2.2 The year was significant in relation to the number of major projects commencing on site, which included;

- Fort William – new schools at Bun-Sgoil Ghàidhlig Loch Abar, Lundavra Primary and the Caol Joint Campus;
- Wick – new schools at Noss Primary and Wick Community Campus;
- The new Inverness Royal Academy;
- New modular accommodation at St Clement's and St Duthus Schools;
- Cromarty Primary - extension and refurbishment;
- Thurso library refurbishment;
- Inverness Leisure refurbishment.

2.3 The previous financial year also saw the completion of the refurbishment of Central Primary School in Inverness and the Aruba Wi-Fi project largely completed across schools.

2.4 The projects with the most significant variances below the approved budgets were the refurbishment of Lochaber High, the new Lundavra Primary and the new Noss Primary. All of these projects were legally committed but expenditure was less than projected. The under-spend was offset to some extent by higher expenditure than projected at the new Inverness Royal Academy project.

2.5 The final-out turn value has been carried forward and added to the funding available for the 2015/16 capital programme.

### **3. Capital Monitoring 2015/16**

3.1 The first monitoring report to Committee for the current financial year is set out on **Appendix 2**, and reflects the monitoring position to 30 June 2015. At this stage, there are no major variances to report but there are several projects which should be flagged up in relation to projected budget position, and are listed below. Particular attention will be paid to these in the coming months.

- Caol Joint Campus and Inverness Royal Academy: Both of these projects are progressing well and work will continue into 2016/17. There is a possibility that actual expenditure may exceed the profiled expenditure in the current year's programme, but this would balance out over the two years.
- Noss Primary School: The completion date for this project has been delayed until March 2015 which may result in not all of the contract expenditure being processed in the current financial year.

3.2 In addition to this, there are some projects where the final cost overall cost will exceed the approved budget. These variances will be managed within the overall approved funding in the Care and Learning programme and details are provided in the following paragraphs.

#### **3.3 Cromarty Primary**

3.3.1 During the course of the work, a boundary wall next to a neighbouring property collapsed. Due to the listed nature of the buildings, the wall has had to be rebuilt to the satisfaction of Historic Scotland. Further details of the cost and programme implications will be reported to the next meeting of this Committee.

### 3.4 **Lochaber High:**

3.4.1 The overall budget for Phases 3 and 4 to complete the redevelopment of the campus is under some pressure. Members may be aware that approval was given in November 2013 to bring forward the £5 million funding for the fourth and final phase to allow these works to be incorporated into the Phase 3 project. This was on the basis that there would be a considerable reduction in the capital expenditure required due to more efficient programming of the works and by avoiding inflationary increases. Also, the school would benefit from an early completion of the redevelopment which commenced in 2009.

3.4.2 It should be noted that the refurbishment of the synthetic playing field was added to this project at a cost of approximately £450,000. It was originally intended that this would be funded from the anticipated contributions for the Blar Mor development but it has subsequently had to be fully funded from the capital programme.

3.4.3 While it would be possible to omit or defer some works to remain within the approved budget this would be disappointing given the success of the investment programme to date. The additional funding required will be in the region of £250,000. It would be possible to offset this against unused contingency allowances with the overall funding for the new Fort William Primary School projects. Approval for this is sought to allow some of the works to be undertaken within the time remaining on the current project with the remainder carried out separately after completion.

### 3.5 **The Wade Centre, Kingussie**

3.5.1 At the meeting of the former Education, Children and Adult Services Committee in May 2014, it was reported that £1,015,000 would be spent on refurbishing the Wade Centre with funding allocated from the Adult Social Care capital programme. Design work for this project is currently underway and initial estimates indicate that the final cost of the work proposed will be in the region of £1,300,000. A discussion with NHS Highland will be required but the additional funding could be found from within the Adult Services budget heading. There has also been a delay to the originally proposed start date and it is now anticipated that a start on site will be made early in 2016. Further details will be brought to the next meeting of this Committee.

3.6 As reported to the May 2015 Resources Committee, the Council will be introducing some enhancements to its arrangements for capital planning and monitoring, in response to a national follow-up report from Audit Scotland on Major Capital Investment in Councils. The key recommendations agreed by Resources Committee are as follows:

- Regular reporting, on a whole life basis, of all major projects over a value of £5m.
- Submission of a project evaluation at the end of each major project over

the value of £5m.

- Inflation provision to be made for all significant projects where there is a time gap between evaluation and completion.

3.7 Discussions are taking place cross-service, on implementation arrangements for the enhancements described above, which will alter the current standard format of capital monitoring which has been in place for some years.

#### **4. Capital Programme Update**

4.1 **Summer Holiday Programme:** A significant programme of work was carried out in schools during the summer holidays and this was largely successful. An update on this will be issued in due course to all Members with a further update on the final position and any budgetary or programming issues to the next meeting of this Committee.

4.2 **Free School Meals for Primary 1 to 3 Pupils:** The Council received £5 million of capital funding from the Scottish Government in relation to the above programme. As previously reported, a number of schools have undergone minor improvements and received new equipment. A number of larger improvement projects were also approved. Work has been completed at Portree Primary and will soon be commencing at Newtonmore Primary. Design work is progressing at Dalneigh, Grantown, Glenurquhart and Lochardil Primary Schools, while extensions are being considered in the context of larger potential projects in the future at Dingwall and Merkinch Primary Schools. Regular updates will be provided to future meetings of this Committee.

4.3 **Major Projects:** An update on all of the major projects currently underway is included at **Appendix 3**.

4.4 **New Major Projects:** As reported to the last meeting of this Committee, further discussions will take place with Ward Members and key stakeholders for the following new projects in the capital programme:

- Beaully Primary School
- Black Isle Education Centre (see also Paragraph 5.5)
- Dornoch Sports Centre
- Inverness High School – Refurbishment
- Inverness Leisure – Refurbishment Phase 2

4.5 **Easter Ross Schools:** The Council is still awaiting an announcement from Scottish Government in relation to the next phase of funding from the Scotland's Schools for the Future (SSF) programme. Future investment proposals in relation to Alness and Invergordon were expected to be brought to Committee once clarity on Scottish Government funding was received. At this stage, there is no clear indication of when a funding announcement could be expected. The delay in announcement is due to a review of the Scottish Government Non-Profit Distributing (NPD) and Hub funding models, through which the SSF programme was funded. This review is as a result of European regulation changes, which has consequences for the 'public' or 'private' sector status of these projects, and as a result implications for funding arrangements.

- 4.6 **Inverness Schools:** Feasibility studies for the proposed developments at Cauldeen and Smithton Primary Schools are nearing completion and an update on the final proposals will be reported to the next meeting of this Committee. Work has commenced on the study for Merkinch Primary and a study will be initiated on the investment likely to be required at Kinmylies and Muirtown Primary Schools to address the projected increase in the school rolls. The annual review of school roll projections will be undertaken later this year, and any potential pressures will be re-assessed on completion of this exercise.
- 4.7 **Replacement of Caladh Sona Community Care Home:** NHS Highland are holding a series of workshops during August and September to look at the options for current and future service provision across the North Coast. At the former Education, Children and Adult Services Committee in May 2014 it was agreed that £1,500,000 would be allocated to this project over several years, with most of the expenditure profiled for 2016/17 and 2017/18. An update will be provided to a future meeting of this Committee.
- 4.8 **Future Investment Priorities:** As previously reported to the Committee, work is underway in identifying projects that should be prioritised for investment from the generic budget headings in the Care and Learning capital programme in the coming years. The intention being that the Service moves to an approach of having a multi-year allocation and programme in relation to these generic budget headings. Further details of the initial priorities will be discussed with Ward Members and then reported to the next meeting of this Committee. However, in the meantime there are a number of immediate priorities or previous commitments as detailed in the following paragraphs.
- 4.9 **Acharacle Primary, Playing Field:** As previously reported to this Committee, the Council has agreed to provide a synthetic playing field with a minimum playing area of 60 x 40 m for school use but in conjunction with the community will continue to explore the feasibility of providing a larger area that meets their aspirations. A Development and Infrastructure project to extend the adjacent cemetery is underway and has included earth works over the area of the proposed pitch to reduce the overall cost of the development. The findings from the cemetery project are being assessed and further engagement will take place with the community in due course.
- 4.10 **Avoch Playing Field:** This site sits on the Care and Learning Account and the owner was looking for the annual rent to be increased to £3,500. However, an option to purchase the land for £40,000 was also offered. The latter clearly represents the best value option in the long term and approval is requested to fund the purchase of the land from the Community and Leisure Facilities budget heading.
- 4.11 **Broadford Primary:** A feasibility study is underway to look at the investment required in this building. The initial findings are that, given the condition and suitability of the existing building, a phased extension and refurbishment project would be difficult to achieve and that a replacement school is likely to be the best value option in the long term. As things stand, there is no funding identified in the capital programme for a new school, therefore a new business case will be developed for consideration as part of next capital programme review.

- 4.12 **Grantown Grammar School/Craig MacLean Centre:** The swimming pool block is in poor condition and has a number of structural problems which, if not addressed, could result in the closure of the facility. It is therefore recommended that a refurbishment project is approved with a budget of £1.3 million from the Life Cycle Investment budget heading.
- 4.13 **Ullapool Primary:** There are immediate concerns with the condition of the modular Nursery building and the condition and suitability of the Drill Hall which is off-site and is used for PE and other activities. Some work has been carried out in considering options to improve the facilities and a proposed phased development of the campus has been discussed with Ward Members and the Parent Council. In order to develop these proposals to a stage where work could start once funding becomes available, it is recommended that design work should commence on these proposals and be funded initially from the Roll Pressures budget heading.

## 5. School Statutory Consultations

- 5.1 **North West Skye:** On 29 June the Council was notified of the School Closure Review Panel (SCRCP) decision in relation to the Council's proposals for North West Skye. The SCRCP decision was to refuse consent for the Council's proposal. The Council on 10 July lodged an appeal at Portree Sheriff Court in relation to the SCRCP decision. A full report will be considered by the September Council on the Council's planned appeal against the SCRCP decision. Pending the outcome of the process, the Council is prevented from progressing with its proposal, and therefore the status quo remains, including currently mothballed nurseries at Edinbane and Struan Primary Schools remaining so.
- 5.2 **Strontian:** As previously advised to this Committee, a final report for decision continues to be deferred (from the November 2014 Committee) pending ongoing discussions with the Community on options. A further public meeting is due to be held in September, at which discussion will take place on the alternative proposals, and to establish the extent of community support and viability. A further report will come back to the November Committee to update Members and set out a way forward in relation to this consultation.
- 5.3 **Inverasdale:** As agreed at the May Committee, the Council commenced a statutory consultation in relation to Inverasdale Primary school, currently mothballed, to move to formal closure. The intention is to take a report to the November Committee, for decision in relation to this closure proposal.
- 5.4 **Other Mothballed Schools:** The Council has five further mothballed primary schools; Achfary, Dalwhinnie, Kinbrace, Torridon and Uig. Mothballing of a school is only a temporary arrangement, which the Council is obligated to keep under review, and if formal closure is to be progressed, this would have to be undertaken through the statutory consultation process. Officers are currently reviewing these mothballed schools, and will be having discussion with local members and other stakeholders in relation to options. Further reports will come back to Committee following these discussions, where appropriate, seeking agreement to proceed to statutory consultation.

- 5.5 **Black Isle Education Centre (BIEC):** Following a review of the Service's Additional Support Needs (ASN) provision in 2013-14, the Council has been looking at developing BIEC to create more flexible provision for the Inner Moray Firth, to maximise both the use of current space and the number of young people who can benefit from the service. Initial responses from families, children and local schools have been favourable but statutory consultation is likely to be required before implementing the changes. If so a further report will be brought to Committee seeking agreement to proceed.
- 5.6 **Future Programme of Consultations:** Officers are currently developing a draft programme of future consultations, taking account of future planned phases of the Schools Sustainable Estate Review (SSER) process, future capital investment plans, and other budget decisions. As members will be aware, the Council has agreed a future saving target of £850,000, across 2017/18 and 2018/19, arising from a review of the school estate. Reports will come back to this Committee seeking decisions at the appropriate time, to progress further school statutory consultations.

## 6. Implications

- 6.1 **Resource Implications:** The process to recruit additional resources to the Care and Learning Estates team is progressing. Discussions are ongoing with colleagues in Development and Infrastructure regarding the future programme of work.
- 6.2 **Legal Implications:** As set out at paragraph 5.1, the Council has lodged an appeal at Portree Sheriff Court in relation to the SCRP decision in relation to the Council's North West Skye school proposals. There are no other legal implications to highlight.
- 6.3 **Equalities Implications:** The investment at St Clement's and St Duthus Schools, along with improvements to other schools, will significantly improve the level of facilities within the Council area for pupils with Additional Support Needs.
- 6.4 **Climate Change/Carbon Clever:** Any new major project would aim to improve the carbon emissions associated with the existing provision, where this is feasible.
- 6.5 **Risk Implications:** Risk assessment and ongoing monitoring is undertaken as part of capital project management.
- 6.6 **Gaelic Implications:** The new Bun-Sgoil Ghàidhlig Loch Abar will open for the new school session. Planning approval has also been obtained for the new Portree Gaelic Primary School which is due to open in August 2017.
- 6.7 **Rural Implications:** Capital investment is directed to both rural and urban Care and Learning facilities. In relation to school statutory consultations, rural factors are taken account of as required by legislation.

## **7. Recommendations**

7.1 Members are asked to:

1. Note the completion of the projects at Bun-Sgoil Ghàidhlig Loch Abar and Inverness Leisure and the awards given to the Lochaber High and Wick Community Campus projects as detailed in Paragraphs 1.1 to 1.4;
2. Note that an end of project review report for the Bun-Sgoil Ghàidhlig Loch Abar project will be progressed 6 months after occupancy, and reported back to this Committee in due course as detailed in Paragraph 1.5;
3. Note the final out-turn for the 2014/15 financial year as detailed in Section 2 and **Appendix 1**;
4. Note the capital monitoring position to 30 June and the year-end forecast for 2015/16 as detailed in Paragraph 3.1 and **Appendix 2**;
5. Note that additional funding will be required to rebuild the boundary wall at Cromarty Primary, agree that £250,000 will be transferred to the Lochaber High project from the Fort William Primary Schools budget heading, and note the anticipated increase in cost for the Wade Centre project, all as detailed in Paragraphs 3.2 to 3.5;
6. Note the future enhanced arrangements for capital planning and monitoring as detailed in Paragraphs 3.6 and 3.7;
7. Note that an update on the summer holiday programme of works in schools will be issued in due course to all Members as detailed in Paragraph 4.1
8. Note the progress to date with the free School Meals Programme as listed in Paragraph 4.2;
9. Note the current status of major projects as listed in **Appendix 3**;
10. Note the New Major Projects as listed in Paragraph 4.4;
11. Note the current position with the Easter Ross Schools as detailed in Paragraph 4,5;
12. Note the progress to date with the Inverness Schools as detailed in Paragraph 4.6;
13. Note the current position with the Replacement of the Caladh Sona Community Care Home as detailed in Paragraph 4.7;
14. Note the proposal to bring details of Future Investment Priorities to the next meeting of this Committee following consultation with Ward Members as detailed in Paragraph 4.8;
15. Agree the proposed recommendations with regard to the immediate priorities as detailed in Paragraphs 4.9 to 4.13;
16. Note the update provided in relation to school statutory consultations, including the intention to progress officer review of currently mothballed schools, and development of a future programme of school statutory consultations, all as detailed in Section 5.

Designation: Director of Care and Learning

Date: 17<sup>th</sup> August 2015

Author: Brian Porter, Head of Resources  
Robert Campbell, Estate Strategy Manager



SERVICE: CARE AND LEARNING

Project Description	BUDGET			ACTUAL	VARIANCE
	A	B	C	D	F
	Gross Expenditure £(000)	Income £(000)	Net Expenditure £(000)	Net Expenditure to date £(000)	Col E minus Col. C £(000)
<b>COMMUNITY LEARNING AND LEISURE</b>					
<b>Community and Leisure Facilities</b>					
Am Fasgadh (Highland Folk Museum)	140	0	140	121	(19)
Community and Leisure Facilities	154	0	154	123	(31)
Esk Road Play Park	0	0	0	(3)	(3)
Highland Archive and Regsitriation Centre	15	0	15	22	7
Invergordon Leisure	896	0	896	816	(80)
Inverness Leisure Facility	1,700	0	1,700	1,939	239
Leisure Facilities	75	0	75	54	(21)
North Coast Leisure - CDF	15	0	15	15	0
Sleat & Strath Amateur Football Club - CDF	30	0	30	30	0
Thurso Library	480	0	480	391	(89)
Thurso Swimming Pool	43	0	43	39	(4)
<b>EDUCATION</b>					
<b>Secondary Schools Programme</b>					
Golspie High - Re-Roofing/Replacement Windows	7	0	7		(7)
Grantown Grammar - Extension	25	0	25	18	(7)
Inverness High - Refurbishment	0	0	0	25	25
Inverness Royal Academy	9,024	0	9,024	10,018	994
Kingussie High - Extension	327	0	327	301	(26)
Lochaber High - Refurbishment Phase 3	7,115	0	7,115	6,534	(581)
Nairn Academy - Extension	25	0	25	0	(25)
Portree High School Hostel	342	0	342	433	91
Wick Joint Campus	(619)	0	(619)	(374)	245

SERVICE: CARE AND LEARNING

Project Description	BUDGET			ACTUAL	VARIANCE
	A	B	C	D	F
	Gross Expenditure £(000)	Income £(000)	Net Expenditure £(000)	Net Expenditure to date £(000)	Col E minus Col. C £(000)
<b>Primary Schools Programme</b>					
Acharacle Primary - New School	8	0	8	4	(4)
Aviemore Primary - New School	95	0	95	78	(17)
Ben Wyvis Primary - New School	75	0	75	16	(59)
Central Primary - Refurbishment	1,501	0	1,501	1,529	28
Cromarty Primary - Extension/Refurbishment	488	0	488	818	330
Fort William - New Caol Joint Campus and Community Centre	3,140	0	3,140	3,223	83
Fort William - New Gaelic Primary	5,491	0	5,491	5,422	(69)
Fort William - New Lundavra Primary	6,989	0	6,989	5,819	(1,170)
Inverness Primary Schools - Phase 1 - Holm	15	0	15	7	(8)
Inverness Primary Schools - Phase 2 - Raigmore	59	0	59	59	0
Inverness Primary Schools - Phase 2 - Smithton	95	0	95	82	(13)
Inverness Primary Schools - Phase 1 - Lochardil	15	0	15	1	(14)
Milton of Leys Primary - Extension	577	0	577	585	8
Portree - New Gaelic Primary	523	500	23	0	(23)
Wick - New Noss Primary	5,444	0	5,444	4,997	(447)
<b>Special Schools Programme</b>					
Black Isle Education Centre - Replacement	0	0	0	5	5
St Clements/St Duthus - Modular Accommodation	2,500	0	2,500	2,213	(287)
<b>Health &amp; Social Care Programme</b>					
Adult Services (NHS) (Baseline Bid)	561	0	561	384	(177)
Avoiding out of area Children's Placements	52	0	52		(52)

SERVICE: CARE AND LEARNING

Project Description	BUDGET			ACTUAL	VARIANCE
	A	B	C	D	F
	Gross Expenditure £(000)	Income £(000)	Net Expenditure £(000)	Net Expenditure to date £(000)	Col E minus Col. C £(000)
Childrens Services (HSC) Investment	259	0	259	32	(227)
New children's unit, Wick	390	0	390	237	(153)
<b>Estate Management</b>					
Catering, Cleaning and Facilities Management	200	0	200	213	13
Early Years and Childcare (600 hours)	1,217	0	1,217	965	(252)
Estate Strategy - Life Cycle Investment	4,162	0	4,162	4,524	362
Estate Strategy - Roll Pressures	872	72	800	999	199
Former Achintore School	10	0	10	10	0
ICT Investment	350	0	350	567	217
Radon Remedial Works	250	0	250	217	(33)
Sustainable School Estate Review	150	0	150	193	43
Free School Meals	250	0	250	254	4
<b>OVERALL TOTAL</b>	<b>55,532</b>	<b>572</b>	<b>54,960</b>	<b>53,952</b>	<b>(1,005)</b>

Summary Heading	D Cc1 Lev8	Full Year Budget	Year to Date Actuals	Year end forecast	Year end Variance
CLL	Am Fasgadh (Highland Folk Museum)	19	5	19	0
CLL	Community and Leisure Facilities	1,160	-9	1,160	0
CLL	Dornoch Sports Centre	100	0	100	0
CLL	Invergordon Leisure	99	4	99	0
CLL	Inverness Leisure Facility	730	424	730	0
CLL	Thurso Library	633	218	633	0
CLL	Thurso Swimming Pool	854	-29	854	0
<b>CLL</b>		<b>3,595</b>	<b>614</b>	<b>3,595</b>	<b>0</b>
SEC	Inverness Royal Academy	18,506	5,829	18,506	0
SEC	Lochaber High - Refurbishment Phase 3	2,301	803	2,301	0
SEC	Portree High School Hostel	1,409	233	1,409	0
SEC	Wick Joint Campus	1,605	17	1,605	0
SEC	Inverness High - Refurbishment	475	0	475	0
SEC	SSER - Tain 3-18 Campus	1,250	0	1,250	0
SEC	Secondary Schools - Retentions	65	0	65	0
<b>SECONDARY</b>		<b>25,611</b>	<b>6,883</b>	<b>25,611</b>	<b>0</b>
PRIM	Cromarty Primary - Extension/Refurbishment	1,655	267	1,655	0
PRIM	Fort William - New Caol Joint Campus and Community Centre	6,598	1,328	6,598	0
PRIM	Fort William - New Gaelic Primary	1,685	791	1,685	0
PRIM	Fort William - New Lundavra Primary	3,937	1,218	3,937	0
PRIM	Portree - New Gaelic Primary	408	1	408	0
PRIM	Wick - New Noss Primary	10,354	831	10,354	0
PRIM	Primary Schools - Retentions	125	46	125	0
<b>PRIMARY</b>		<b>24,762</b>	<b>4,482</b>	<b>24,762</b>	<b>0</b>
SPEC	St Clements/St Duthus - Modular Accommodation	1,847	1,465	1,847	0
<b>SPECIAL</b>		<b>1,847</b>	<b>1,465</b>	<b>1,847</b>	<b>0</b>
H&SC	Adult Services (NHS) (Baseline Bid)	1,177	153	1,177	0
H&SC	Avoiding out of area Children's Placements	902	0	902	0
H&SC	Childrens Services (HSC) Investment	427	48	427	0
H&SC	New children's unit, Wick	153	10	153	0
<b>H&amp;SC</b>		<b>2,659</b>	<b>211</b>	<b>2,659</b>	<b>0</b>
EST MGT	Early Years and Childcare (600 hours)	1,002	55	1,002	0
EST MGT	C&YP Act - Households in Receipt of Benefits	2,350	0	2,350	0
EST MGT	Estate Strategy - Life Cycle Investment	751	349	751	0
EST MGT	Estate Strategy - Roll Pressures	789	14	789	0
EST MGT	ICT Investment	1,283	12	1,283	0
EST MGT	Radon Remedial Works	33	22	33	0
EST MGT	Sustainable School Estate Review	107	4	107	0
EST MGT	Free School Meals	1,746	16	1,746	0
EST MGT	SSER - Inverness Schools	500	0	500	0
<b>ESTATE MGT</b>		<b>8,561</b>	<b>472</b>	<b>8,561</b>	<b>0</b>
	<b>Totals</b>	<b>67,035</b>	<b>14,126</b>	<b>67,035</b>	<b>0</b>

**APPENDIX 3 - STATUS OF MAJOR CAPITAL PROJECTS AS AT 17/08/2015**

Project	Progress Report	Start Date		Completion Date		Total Project Cost		
		Programmed	Actual/ Estimated	Programmed	Actual/ Estimated	Approved	Estimated Final	
<b>AT POST-CONTRACT STAGE</b>								
1	New Gaelic Primary School, Fort William	Building handed over.	May 2014	April 2014	July 2015	June 2015	£8,000,000	£8,000,000
2	Inverness Leisure - Refurbishment	Works complete.	June 2013	September 2014	January 2014	July 2015	£3,500,000	£3,500,000
3	Spean Bridge - Classroom Unit	Building handed over.	May 2015	May 2015	July 2015	August 2015	£566,000	£566,000
4	St Clements School - New Annexe	Due to be operational early in new school session.	July 2014	Feb 2015	August 2014	August 2015	£1,800,000	£1,800,000
5	St Duthus School - Replacement Accommodation	Due to be operational early in new school session.	July 2014	December 2014	August 2014	August 2015	£2,500,000	£2,500,000
6	Lochaber High Phases 3 and 4	Works progressing on site.	June 2013	June 2013	October 2015	October 2015	£16,000,000	£16,000,000
7	Thurso Library - Refurbishment	Completion delayed from May due to asbestos removal.	March 2014	October 2014	December 2014	September 2015	£1,250,000	£1,250,000
8	New Lundavra Primary School, Fort William	Works progressing on site.	January 2014	May 2014	April 2015	October 2015	£12,000,000	£12,000,000
9	Cromarty Primary - Extension and Refurbishment	Works progressing on site.	July 2013	January 2015	May 2014	December 2015	£2,750,000	£2,750,000
10	Portree Hostel - Refurbishment of Elgin Hostel Building	Works progressing on site.	April 2015	May 2015	December 2015	January 2016	£4,020,000	£4,020,000
11	Thurso Swimming Pool - Extension and Refurbishment	Works progressing on site.	January 2013	April 2015	December 2013	January 2016	£2,700,000	£2,700,000

**APPENDIX 3 - STATUS OF MAJOR CAPITAL PROJECTS AS AT 17/08/2015**

Project	Progress Report	Start Date		Completion Date		Total Project Cost		
		Programmed	Actual/ Estimated	Programmed	Actual/ Estimated	Approved	Estimated Final	
12	New Noss Primary School, Wick	Works progressing on site.	May 2014	June 2014	June 2015	Building - Mar. 2016 Final - Oct. 2016	£16,650,000	£16,650,000
13	Inverness Royal Academy	Works progressing on site.	May 2014	August 2014	June 2016	Building - June 2016 Final - June 2017	£39,000,000	£39,000,000
14	Caol Joint Campus	Works progressing on site.	October 2013	October 2014	July 2015	Building - July 2016; Final - Dec. 2016	£15,500,000	£15,500,000
15	Wick Community Campus	Works progressing on site.	September 2012	September 2014	July 2014	Building - Sep. 2016 Final - Apr. 2017	£53,850,000	£53,850,000
<b>AT DESIGN STAGE</b>								
16	New Gaelic Primary School - Portree	Out to tender - planning approved.	May 2016	May 2016	July 2017	July 2017	£9,285,000	
17	Wade Centre, Kingussie - Refurbishment	Programme and budget to be confirmed.	TBC	TBC	TBC	TBC	TBC	