

Agenda Item	13
Report No	RC/11/18

HIGHLAND COUNCIL

Committee: Ross & Cromarty

Date: 31 January 2018

Report Title: **Tain Common Good – Tain Initiative Group Funding Application**

Joint Report By: Derek Yule, Depute Chief Executive and Director of Corporate Resources and Carron McDiarmid, Head of Policy & Reform, Ward Management

1. Purpose/Executive Summary

1.1 This report asks Members to consider a funding application from the Tain Initiative Group requesting £61,000 support from the Tain Common Good over a 3 year period to allow the recruitment of a Project Development Officer for Tain. Should Members wish to support or partially support the use of Reserves to fund this application their recommendation will be referred to the Council for a decision as a starred item. The report outlines the implications for the Tain Common Good Fund. The views of the local Community Council on the application are provided in Appendix 2 of the report.

2. Recommendation

2.1 Members are asked to consider the request for £61,000 over 3 years to allow the Tain Initiative Group to employ a local Development Officer. The Community Council raises issues for Members to consider. Any award would have to be drawn from reserves as income to the Common Good Fund has been low in recent years and no Community Grants have been made. Based on the reserves as at March 2017, the amount sought is 24% of The Common Good Fund Reserves. The options for Members to consider are:

1. Approval of the full £61,000 request over the 3 year period; on the assumption that the benefits likely to be obtained for the community outweigh the impact on the Tain Common Good Fund.
2. Partial approval of the request, by, for example, agreeing the first year's funding with a review required before additional funding is awarded.
3. Deferral to allow further information to be sought, e.g. a business plan, funding targets and more information on how the project will link with other groups.
4. Refusal given the impact on the Tain Common Good Fund's Usable Reserves.

Members are asked to note that should they approve the use of reserves their recommendation will be referred to the Council for a decision as a starred item.

3. Background

- 3.1 The Tain Initiative Group (TIG) was formed in 1996 and is now a Scottish Charitable Incorporated Organisation (SCIO). Its purpose is to benefit the public in Tain through provision of facilities or the organisation of social or recreational activities and to advance environmental protection/ improvement, education, health, citizenship, arts, heritage and culture etc. TIG also works in partnership with the Tain Task Force and the group co-ordinates and supervises the work of the Burgh officer whose work supports both the community poly tunnel and also the local volunteers who help to maintain the Rose Garden and the town flowers.
- 3.2 TIG has received Tain Common Good Funding in the past in order to provide a development officer for the town to promote development of activities, facilities etc. £21,320 was awarded in February 2007 over a 2 year period and £24,950 awarded on August 2009 also for a 2 year period along with £8,000 Ward Discretionary Funding. However there has been no local project officer since the completion of this project. Section 2.11 of the application form outlines some of the projects delivered by the previous Project Officer.

4. The Application

- 4.1 TIG has applied for £61,000 over a 3 year period to allow a Project officer to be employed. The full application is attached at **Appendix 1** for Members' information. Members will see the proposal is for a part time officer. The costs provided allow for expenses and there is also an allowance in the first year for £1,000 recruitment costs.
- 4.2 The Group intend to work constructively with other groups in the town, to promote local development projects and to initiate, develop and deliver community led projects – see section 2.3 of the application form. Sections 2.11 and 2.14 note that the 2014 Tain Town Centre Action Plan, developed after a local Charrette event will provide a foundation to the work of the Project Officer and help facilitate town centre regeneration. Supplementary information has also been provided by the Group following initial feedback from the Community Council, as described in paragraph 5.7 below.

5. Local Consultation

- 5.1 The Royal Burgh of Tain Community Council has been consulted on the application, in accordance with the Common Good Policy and their response is attached at **Appendix 2** for Members to consider.
- 5.2 Members will see that the Community Council would have wished to see additional information such as the Job Description, Business Plan and project priorities included.
- 5.3 The Tain Initiative Group has not set detailed project priorities or targets for funding to be sourced at this stage. They have however noted that the intention is for this development officer to support new environmental, economic and social projects including those identified in The Tain Action Plan, a plan which was developed by Highland Council, supported through Scottish Government funding, in close collaboration with the local community and business representatives. This Tain Action plan was adopted in 2015 as

non-statutory planning guidance.

- 5.4 The Community Council also indicated some concern that the skills sought by the Tain Initiative Group via a Development Officer may already be available to the community via the newly formed Tain Development Trust.
- 5.5 The Tain & District Development Trust is a membership organisation set up in 2017. It is owned and managed by its members all of whom are resident in the Tain and Easter Ross Ward. Following a well-attended community meeting in 2017 the group have formed as a Development Trust and are now a Company Limited by Guarantee. The aim of the Trust is to boost social, environmental and economic development. They do not currently employ any staff but Trust Members share skills and provide support to assist local organisations/projects.
- 5.6 The Community Council does note that it supports the principle of a development officer and wishes to see projects being taken forward that can evidence community wide support and projects which can generate income but feels that such a post should be full time. They also said that they would wish a development post not to be in the 'ownership' of one local group but to be managed via the Highland Council. This approach is not recommended given that this is a community project and there is no management resource allocated for this.
- 5.7 The Tain Initiative Group supplied some supplementary information noting that:
- They now understand that a community benefit fund linked to the Beatrice Wind Farm Project will be available to groups in Tain and they feel that this potential makes the appointment of a project officer even more important.
 - Tain Initiative Group was formed with the aim of uniting the interest of different groups in Tain. Members of TIG include 2 of the local Ward Members as well as members who also sit on the following groups: Tain Community Council, the Tain & District Development Trust, the Tain & Easter Ross Civic Trust, Tain Task Force, Tain & District Youth Café YMCA, Tain Gala, Tain & District Business Association.

6. Implications

- 6.1 Resource – There is clearly a significant resource implication for the Tain Common Good Fund (TCGF). Members will be aware from previous TCG monitoring reports that income has been low in recent years and that for this reason there has been no Common Good Grants budget for some time. Members have been asked to set a nil budget once again for 2018/19 in a report earlier on this agenda. Should this application be approved that would require to be reflected by an amendment to the budget which would be funded by Reserves. The Usable Reserves of the fund stood at £249,870 as at March 2017. The application would require to use 24% of the reserves. TIG's aim is to provide an overall benefit to the whole community of Tain by sourcing through external funds for the overall economic, environmental and social improvement of Tain.
- 6.2 Community – the TIG wish to work with other community groups in the town and to deliver projects including projects identified by consultation as part of

the Tain Town Centre Action plan. This would support improvements for the community.

- 6.3 Equality - TIG note that no barriers to inclusion have been identified and the aim is to bring in inward investment to Tain and deliver projects with positive environmental, economic and/or social impact for Tain.
- 6.4 Legal – none
- 6.5 Poverty – as noted above TIG aim is to bring in inward investment to Tain and deliver projects with positive environmental, economic and/or social impact.
- 6.6 Rural - none.
- 6.7 Climate Change/Carbon Clever - this will depend on the projects that are delivered.
- 6.8 Risk –the main risk is the reduction in the level of Usable Reserves. Although TIG aim to bring inward investment to the area etc this would be for a wider community benefit and would not directly benefit the TCGF. It is not possible to accurately assess at this stage the likely level of inward investment the post might secure.
- 6.9 Gaelic - none although Gaelic projects may be supported.

Designation: Derek Yule, Depute Chief Executive and Director of Corporate Resources and Carron McDiarmid, Head of Policy & Reform, Ward Management

Date: 17 January 2018

Author: Helen Ross, Senior Ward Manager, CSER

Background Papers:

Received Train Service
Print 6/9/17



APPENDIX 1

An Application Form for Organisations Applying for Grant and Discretionary Funding from The Highland Council

Please note that all applications must fund activities
that contribute to the Council's priorities

**PLEASE READ APPLICATION GUIDANCE AND AWARD
CRITERIA BEFORE BEGINNING TO COMPLETE THIS
FORM.**

IMPORTANT

Please use this form to apply for grant or discretionary funding or funding in kind (for example, Council staff time, use of premises or equipment, waiving of fees or administration support)

Part 1: To be completed by all applicants.

Part 2: To be completed by all applicants apart from questions 2.11 to 2.15 which only require to be completed by applicants requesting £10,000 or more of support.

Part 3: To be completed by applicants where applicable. For some funding schemes you may not have additional questions to complete.

Part 4: For all applicants to complete.

Part 5: For all applicants to complete.

For official use only Application reference number			
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Which of the Council's funding streams are you applying to? (tick and use a separate form for each award applied for)

- Ward Discretionary Fund: Name of ward(s)? Tain & Easter Ross
- Common Good Fund: Name of Fund:...Tain Common Good Fund
- Village Halls.....
- Arts Promoters.....
- Sports Council Grant Scheme.....
- Tenant Participation.....
- Highland Culture Programme.....
- Landfill Tax Scheme.....
- Mental Health and Wellbeing
- Community Transport
- Tourism

Is there a closing date for the fund you are applying to? If yes when is it?.....

Is the amount you are applying for:

- £3,000 or under
- Under £10,000
- £10,000 or over

Total amount applied for £61,000

Estimated cost of funding in kind applied for.....

What type of organisation are you?

- Third Sector (voluntary or community) organisation
- Community Council
- Other please specify.....

a) Are you a registered charity? Yes No
If yes, what is your registration number? SC034007

b) Are you a company limited by guarantee? Yes No
If yes, what is your company number?

PART 1: ABOUT YOUR ORGANISATION

1.1 What is your organisation's name and address?

Organisation name

Tain Initiative Group

Organisation address

Postcode

Website

Council Ward (see guidance note to clarify which Council Ward the project or activity will cover)

Tain & Easter Ross

1.2 Who is the main contact for this application? (They must have a good knowledge of the organisation and this application)

Name

Title: Mr Forename/s:

Surname

Position in organisation:

Treasurer

Address

Postcode

Phone number

Day:

Evening:

Email address

Does the main contact have any communication needs? E.g. textphone, sign language, large print? YES NO

If yes, what are they? (maximum 20 words)

PART 1: ABOUT YOUR ORGANISATION

- 1.3 a) When did your organisation start? Month.....Year 1996
- b) What geographic areas and/or communities of interest (e.g. Young people, people with disabilities, older people, people from an ethnic minority background) does your organisation cover?

Geographic area: Tain
 Community interests: all residents of Tain

c) Is there any restriction on who can join your organisation?

Yes No If yes, what are they and why do you have them?

d) How many people are on your governing body or management committee? Max 9.

e) Are there Highland Council Elected Members or Officers or Community Councillors on or attending your Management Committee or Board? *(please note that this will not affect your application)*

Yes No

If yes, please provide names:

Highland Council Elected Members	Role i.e. Office Bearer, Voting Member, Ex-official / advisory, other
Fiona Robertson	Secretary

Community Councillors	Role i.e. Office Bearer, Voting Member, Ex-official, other
Mr Neil Munro	Group member

Council Officers	Role i.e. Office Bearer, Voting Member, Ex-official, other

**1.4 Does or has your organisation receive(d) any other funding from The Highland Council?
Please provide information relating to Council funding for the last 3 years:**

Yes No

If yes –

a) What is/was it for, and from which Service or Ward budget was it provided?

Year 1: Ward Disc Fund – burgh officer post, running costs & website
Year 2: Ward Disc Fund – burgh officer post, running costs, website & signage
Year 3:

b) How much funding do/did you receive?

Year 1: £6396
Year 2: £7888
Year 3:

c) Estimated value of existing funding in kind, and from which Service or Ward budget was/is it provided?

Year 1:
Year 2:
Year 3:

PART 2: ABOUT YOUR ACTIVITIES OR PROJECT

2.1 **What is the name of your activity or project?**

Tain Project Development Officer

2.2 **When will your activity or project take place? (specifically those for which you are seeking an award from The Highland Council)**

Start date (month and year) January 2018
End date (month and year) January 2021
Location Tain

2.3 **What activity or project do you want us to support?**

For example..

- *Aims of the project and how you are going to do it*
- *Help with running costs or for a specific project or activity?*
- *Who will benefit*

Please note that the Council will be unable to provide any resources not specified on this form or supporting information.

The Project Development Officer will be responsible for identifying and creating feasible approaches for development projects. They will be responsible for identifying and securing funding, and managing and overseeing projects to completion.

Duties and Responsibilities

- To promote local development projects within the aims of TIG to develop business plans and funding proposals for those projects identified as priorities within the community to build social cohesion.
- To oversee the implementation of these projects, including the sourcing and drawdown of funding, and the keeping of records / writing of reports as required by funders.
- To maintain constructive working relationships with groups within the community, and with staff from public, voluntary and private sector organisations to ensure a co-ordinated approach and enable acceleration of social-economic regeneration through co-ordinated investment by development and public agencies.
- Work with groups in and around the town maintaining relationships with the community.
- Initiate, develop and deliver community led environmental, economic and social regeneration projects; project management including procurement and budget setting, writing project bids and marketing/PR strategies.

This project will benefit everyone in Tain through the sourcing of external funds for the overall economic, environmental and social improvement of Tain.

It is anticipated that the position would be a part-time position – 3 days per week. Funding request is for a 3 year period.

PART 2: ABOUT YOUR ACTIVITIES OR PROJECT

2.4 Does your activity or project involve building or landscaping work?

Yes No

If yes please answer both a) and b) below.

a) Does your organisation (Tick one option below):

Have ownership of the land or building Yes No

or

Hold at lease of at least 5 years that cannot be ended by the landlord?

Yes No

b) Is planning permission needed for your project? Tick one option below.

Planning permission not required

Planning permission required and has been granted

2.5 Please tell us if:

- excluded, under represented and vulnerable groups are likely to face barriers to benefit from your project; and,
- how you intend to tackle these barriers.

In particular, please indicate whether you think there are likely to be any barriers in relation to equalities issues (i.e. in relation to age, disability, faith, gender, race or sexual orientation) and how you intend to tackle these barriers:

No barriers to inclusion in project have been identified.

PART 2: ABOUT YOUR ACTIVITIES OR PROJECT

2.6 Where relevant and appropriate please describe any contribution your project may make towards promotion of the Gaelic language?

n/a

2.7 Please tell us if you have spoken to anyone about your application for advice and support – e.g. Local Highland Council Elected Member, Community Council Member, Council Staff, local Council for Voluntary Service (CVS) – If yes, please provide details:

Fiona Robertson, Highland Councillor

2.8 Please tell us about any funding in kind you are seeking from the Council:

Detail i.e. premises, facilities, staff time, waiving of fees	Estimated value

2.9 Please tell us about any funding in kind you have accessed or are seeking from other organisations

Detail	Organisation	Estimated Value

PART 2: ABOUT YOUR ACTIVITIES OR PROJECT

2.10 How much will your activities or project cost and how much do you require from The Highland Council? Please give a breakdown of costs and tell us what your organisation is contributing, or either have applied for or received from anyone else for this project?

Item or Activity	Breakdown of Total Costs	Year 1	Year 2*	Year 3*	Total
Staff					
Other Costs e.g. property costs, transport, equipment, insurance, marketing	Payment for Project Development post p.a.	£ 15,000	£15,000	£15,000	£ 45,000
	Expenses (to include stationery, travel) p.a.	£ 5,000	£ 5,000	£ 5,000	£ 15,000
	Recruitment Cost	£ 1,000			£ 1,000
Total Project Cost		£21,000	£20,000	£20,000	£61,000
Other Funding relating to this project (including own resources and income) Continue on separate sheet if required	Successful <input type="checkbox"/> Unsuccessful <input type="checkbox"/> Awaiting Decision <input type="checkbox"/>				
	Successful <input type="checkbox"/> Unsuccessful <input type="checkbox"/> Awaiting Decision <input type="checkbox"/>				
	Successful <input type="checkbox"/> Unsuccessful <input type="checkbox"/> Awaiting Decision <input type="checkbox"/>				
Total Funding Request The Highland Council	How much is being applied for within this application?	£21,000	£20,000	£20,000	£61,000

***See guidance notes for specific funding stream to see if you are able to apply for more than one year of funding.**

PART 2: ABOUT YOUR ACTIVITIES OR PROJECT

PLEASE COMPLETE QUESTIONS 2.11 TO 2.15 ONLY IF YOU ARE APPLYING FOR £10,000 OR MORE RESOURCES PER YEAR (cash / reduced lets, in kind)

- 2.11 Please tell us how you know that there is a need for this activity or project and how your approach will meet this need. This might include:
- Community support for your project (e.g. surveys, etc.)
 - Statistics which show the need for your project (e.g. unemployment figures, crime statistics)
 - Evidence from similar projects which shows that they have worked (e.g. research from elsewhere or evaluations of previous local work)

Tain Initiative Group previously employed a Project Officer and was responsible for a number of successful projects including: Rose Garden development; Links development; skate board park; children's playpark; Tain Youth Café; wildlife pond; community polytunnel; community website; various tourist initiatives including leaflets and social events; street furniture; railway station development; and, environmental garden development.

Since funding for this project ended, the group have continued to try and develop small initiatives but the expertise, knowledge and time of a professional development officer is required in order to source external funding and develop larger scale projects. Many other towns and areas in Ross-shire and Sutherland have benefitted from the employment of a project development officer since this time, demonstrating the opportunities that do exist to source funding and advance projects through the employment of a key professional. These communities have profited hugely from having such a post in place.

A Tain Action Plan was produced in 2014, following a series of public workshops and collaboration with the public and private sector. This highlights a range of proposals and opportunities identified by the community and stakeholders which would deliver regeneration to Tain. This plan will form the foundation to the work of the Project Development Officer and provides details of the community support for a range of environmental, economic and social projects for Tain.

- 2.12 Is this a new or additional activity or project? – Yes No

If yes, what change will your activities or project make in your community?

It is planned that the Project Development Officer will bring inward investment to Tain through the sourcing of external funding. A range of projects have been identified by the community which would have a positive environmental, economic and/or social impact for Tain and the people who live, work and visit there.

PART 2: ABOUT YOUR ACTIVITIES OR PROJECT

If No, how has your activities or project been funded in the last three years?

2.13 Please tell us how you will know that your activities or project is working and that you are benefiting your community. You only need to provide targets for the years in which your project will operate. See the detailed guidance for examples of targets.

Service you are providing	How you will know you have made the change		
	Year 1 Measurable Outcome	Year 2 Measurable Outcome	Year 3 Measurable Outcome
Project Development	External funding sourced for Tain (target to be set)	External funding sourced for Tain (target to be set)	External funding sourced for Tain (target to be set)
	New enviro, economic and social projects agreed and developed, incl Tain Action Plan key objectives	New enviro, economic and social projects agreed and developed, incl Tain Action Plan key objectives	New enviro, economic and social projects agreed and developed, incl Tain Action Plan key objectives
	Community cohesion improved and voluntary activity regenerated	Community cohesion improved and voluntary activity regenerated	Community cohesion improved and voluntary activity regenerated
			Sustainability of Project Development Officer post

2.14 How will the award help the Council achieve its goals and objectives? (as stated in guidance):

In 2014 the Highland Council produced a Tain Action Plan – it is anticipated that this project will enable many of the projects identified in the plan to be initiated.

This project will facilitate the Scottish Government's programme to facilitate town centre regeneration.

A key aim of the project is to build a resilient and proactive community and encourage groups in Tain to work together to develop projects for the benefit of all. Highland Council funding is reducing and communities must work together to ensure that they are able to access external sources of funding and support and encourage voluntary activity within their communities. This project will allow the employment of a key professional who will work with, and support, volunteers to help them realise their aspirations for their community.

2.15 If it is intended that this activity or project continue beyond the period of Council support, how will it be funded?

It is anticipated that the Project Development Officer will develop projects and source funding which would have project management costs built in to enable the sustainability of the post.

**PART 3: SPECIFIC QUESTIONS RELATING TO THE FUNDING
STREAM WHICH YOU ARE APPLYING TO (*Ward Discretionary
Budgets*)**

3.1 There are no additional questions for Ward Discretionary Budget applications.

PART 4: YOUR BANK DETAILS AND OTHER INFORMATION

4.1 Name of Bank
Royal Bank of Scotland

Address:
19 High Street
Tain
Ross-shire IV19 1AD

Title of Bank Account:

Account Number:

Sort Code:

4.2 Please show other bank or building society accounts held:

Name of Bank	Type of Account

4.3 Please list everyone who can authorise transactions from the accounts:

Name	Position on Organisation
Mr Alasdair Rhind	Chairman
Mr Iain Boyd	Treasurer
Mrs Fiona Robertson	Secretary

PART 4: YOUR BANK DETAILS AND OTHER INFORMATION

4.4 It is normal and acceptable for your group to have reserves within its bank account. If your bank account shows you are holding funds in savings or reserves, please explain how you plan to utilise these funds?

Funds in bank account are ring-fenced for project work

PART 5: CHECKLIST AND DECLARATION

5.1 To ensure that the Highland Council can consider your application, please tick boxes to show what you have enclosed.

Please ensure that you have enclosed the following information: all marked documents on file

- On file a) A copy of your most recent signed and dated constitution
- ✓ b) Your most recent externally verified Statement of Accounts as presented to your latest AGM (see guidance for further information on the level and type of external verification we expect). **CURRENT ACCOUNTS WITH EXAMINER.**
- Or
- For new organisations which have been established less than 12 months, please give an estimate of first year's income and expenditure.
- ✓ c) A copy of your organisation's last 3 months bank statements (for very new organisations a single bank statement will be sufficient).
- e) Any other documentary evidence which is available to support your answer to Q 2.11 (for applications over £10,000)
- ✓ f) Have you read and agreed to the Standard Conditions of Award which can be found on page 16 of the Guidance document.

The Council may also request other information, depending on the type of application including:

- Business Plan;
- Names of Office Bearers;
- Copy of contents / public liability employers liability, and vehicle insurance where relevant;
- Job description (where funding is required for a post/s);
- Equal Opportunity Policy;
- Child Protection Policy;
- Health and Safety Policy; and
- Complain Procedure.

PART 5: CHECKLIST AND DECLARATION

5.2 Declaration

We confirm that we are allowed to submit this application on behalf of:

Name of Organisation:

Tain Initiative Group

We undertake to ensure that all the necessary enclosures are included, that the information is, to the best of our knowledge, accurate and that this application complies with the Highland Council's Conditions of Award.

The data you have provided in the application and claim forms will be recorded on an electronic data base and are subject to the provisions of the Freedom of Information Act (Scotland) Act 2002, the Data Protection Act 1998.

Please provide 2 signatures. Signatory 1 should be the Chairperson of the Organisation and signatory 2 should be the person who has filled out the form. If these two people are the same, signatory 2 should be another member of your organisation's committee.

Signatory 1

<i>Print Name:</i> _____	<i>Signature:</i> _____	<i>Date:</i> 31/8/2017
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Signatory 2

<i>Print Name:</i> _____	<i>Signature:</i> _____	<i>Date:</i> 31/8/2017
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- Completed applications and documentation should be sent to:
The Highland Council Grant and Discretionary Funding Applications
The Chief Executive's Office,
Highland Council Headquarters,
Glenurquhart Road,
Inverness,
IV3 5NX
Fax: 01463 702830
E-mail: policy6@highland.gov.uk

**Tain Initiative Group application for £61000 grant from Tain Common Good Fund
Response from the Royal Burgh of Tain Community Council**

The CC found deliberation of this application a difficult task owing to our request for supporting information largely being denied, especially in what we consider to be the vital areas of Job Description, Business Plan, project priorities and intended management of the grant. It didn't help having our motivation for seeking additional detail questioned by the applicant.

This is the biggest Common Good Fund request in the experience of the current CC membership and we are sensitive to the moratorium on community grant aid currently in place. Recognition has been given to the Fund suffering rapid depletion in recent times with little prospect for growth and the fact that this application would represent almost 25% of the total useable reserves of c. £250000. We feel obliged to question the sustainability of such a significant amount, particularly in light of what we regard to be an inadequate application.

In conducting our own research over the last 14 or so years (as best we could manage with Highland Council and Companies House information) TIG has received a high degree of its funding from the Common Good Fund (£142000) and Highland Council (£104000) with only approx. 38% income capable of being classed as funding secured from external sources. We have been unable to identify what proportion of this was allocated to the previous Project Officer post but generally do not regard the Group as having a particularly impressive track record though appreciate the effort 'in kind' from individual members in bringing environmental improvement in particular to the town. We are not so confident sufficient capacity exists to make the best use of a Development Officer.

Notwithstanding these difficulties of determination, members support the principle of a Development Officer for Tain but consider, if the Area Committee is prepared to action the release of funds from the Common Good Fund in that direction, it ought to be for,

- a) A full time, professional post-holder to reflect the importance and enhance the credibility of the position. Such a Development Officer should be accessible to and work for all the various umbrella community organisations within the town ie The Community Council; the Tain and District Development Trust; the Tain and Easter Ross Civic Trust and the Tain Initiative Group and should **not** be within the 'ownership' of one single group. Although a physical presence in Tain is viewed as essential, it might be best for employment to fall under the wing of Highland Council as managers of the Common Good Fund.
- b) Development work related to projects which demonstrate community wide support and can be shown to generate (or at least have the potential to influence) future revenue streams for the Common Good Fund. The CC considered this ought to be made a prerequisite for all TCGF applications in the foreseeable future.

As an aside, the Community Council has been impressed with the very recent emergence of the Tain and District Development Trust which has set out to promote social, economic and environmental improvement within the community and already has embarked upon its flagship project to renovate and bring back into community use the Old Picture House, winning a Social Innovation competition and £5000 funding contribution in the process. This is now a fully constituted Development Trust using in-house skills to achieve its aims and has made itself available to assist any group within the local area with funding applications, including organisations such as Tain Initiative Group. It may well be the skills sought by TIG are already available within the community, and at no cost.