

Agenda Item	8
Report No	HP/12/21

THE HIGHLAND COUNCIL

Committee: Housing and Property

Date: 10th June 2021

Report Title: Capital Programme – Update on Education and Property Projects

Report By: Executive Chief Officer, Housing and Property

1. Purpose/Executive Summary

1.1 This report updates Members on progress with the Education and Property projects in the General Fund Capital Programme and advises on the status of each project.

2. Recommendations

2.1 Members are asked to:

- i. **NOTE** the progress made with the Education and Property projects in the Council's capital programme.

3. Implications

3.1 **Resource-** The expenditure on the individual projects and programmes of work is being managed within the overall funding allocation in the reprofiled Capital Programme approved by the Council in January 2021.

3.2 **Legal** -The capital investment outlined in the report supports the Council's efforts to meet its statutory obligations to maintain compliance of buildings, manage school roll pressures and deliver the Early Learning and Childcare expansion programme.

3.3 **Community (Equality, Poverty, Rural and Island)** - The report details continuing investment across all geographic areas of the Council's estate. The capital programme will make a significant contribution to the economic recovery across Highland communities over the coming years.

3.4 **Climate Change/Carbon Clever** - The continuing investment will help meet Council and Scottish Government objectives in relation to energy efficiency and climate change.

- 3.5 **Risk** - All risk matters are managed on both individual projects and across programmes of work.
- 3.6 **Gaelic** - The capital programme includes substantial investment to support the delivery and expansion of Gaelic Medium Education.

4. Background

- 4.1 As reported to the most recent meeting of this Committee in March, the pandemic continues to impact on the construction industry with projects facing supply chain issues, additional site measures to ensure the health and safety of the workforce, and delays to project timescales. The combined effect of these factors has resulted in additional costs on projects where site work was suspended, an increase in recent tender levels, and delays to progress on some projects that are at pre-construction stage. The re-profiled capital programme takes account of these factors, and project teams are working to ensure that all the projects are delivered within the approved funding allocations.
- 4.2 Further progress has been made since the meeting of this Committee in March, with more contracts awarded and projects completed. Appendix 1 and Appendix 2 contain updates on the Education and Property capital projects that are being progressed during the current financial year.
- 4.3 The Appendices also apply a colour coding system of 4 risk categories to reflect the current status of each of the capital projects. The risk categories are as follows:

Blue	Work completed
Green	On programme
Amber	Possible risk of delay
Red	Probable risk of delay

5. Education Projects

- 5.1 Work started in May on the new Primary School to serve the housing developments at Ness Castle and Ness-Side in Inverness. The school will have 12 classrooms and nursery accommodation when it opens in August 2022. The building has been designed to allow it to be extended in a phased manner to provide up to 24 classrooms to meet the future demand from housebuilding in the catchment area.
- 5.2 Enabling works at Culloden Academy also got underway with two former schoolhouses demolished during the Easter holiday period. Modular classroom accommodation will be installed by the start of the new school session in August and refurbishment of pupil toilets will commence in June. These works are in advance of a new classroom extension block that is due to start on site next year.
- 5.3 Briefing and initial design work is now underway on all 3 projects included in the Scottish Government's Learning Estate Investment Programme and the Council's reprofiled capital programme. The new Tain 3-18 Campus is included in Phase 1 of the programme and is due to open in 2024. Replacement schools for Broadford Primary School and Nairn Academy are included in Phase 2 with both due to be operational from August 2025.

- 5.4 There has also been further progress on the combined Early Learning and Childcare/School Estate Investment Programme, particularly on those nursery projects that are due to be completed by August 2021. The total expenditure on this combined programme of work in the current and following financial years is being managed within the funding allocations for the generic budget headings in the reprofiled capital programme.
- 5.5 The combined investment programme referred to in 5.4 includes the following projects that are at design stage and are programmed for completion in financial year 2022/23. All of these have been delayed due to the impact of the pandemic and other factors, and as a result the budgets require to be updated to take account of inflationary and other pressures. Further details will be brought to the next meeting of this Committee in September; design and planning work, and stakeholder engagement, will continue to be progressed and Ward Members will be kept informed on progress.
- Beauly Primary – Phase 1 New Build
 - Dingwall Primary – Nursery Annexe
 - Dunvegan Primary – Phase 1 New Build
 - Grantown Primary – Kitchen/Dining Extension
 - Kiltearn Primary – Extension/Refurbishment
 - Kinmylies Primary – Nursery Annexe
 - Milton of Leys Primary – Nursery Annexe
 - Strathconon Primary – Extension/Refurbishment
- 5.6 Also, a request will be submitted to the Scottish Government seeking a funding contribution to towards the additional cost of the project at Dunvegan Primary School, as discussed and agreed with Scottish Government representatives.
- 5.7 **Appendix 1** lists all the Education projects that are currently being progressed

6. Property Projects

- 6.1 Works are progressing with continuing investment in general fund properties through the Fire Safety, Property Security, Water Management, Electrical & Mechanical and Structure & Fabric programmes of work.
- 6.2 The Building Condition Survey programme is progressing with Consultant tender documentation due to be advertised by end of May 21. Phase 1 of this programme will concentrate on HC depot properties.
- 6.3 **Appendix 2** lists all the Property projects that are currently being progressed.

Designation: Executive Chief Officer, Housing and Property

Date: 21st May 2021

Authors: Finlay MacDonald, Head of Property and Facilities Management
Robert Campbell, Estate Strategy Manager
Tom Murdison, Property Manager
Neil Jaffrey, Principal Project Manager

Background Papers

Highland Council meeting on 7th January 2021 “Highland Council Capital Plan 2018/19 to 2022/23 – Update Report”

https://www.highland.gov.uk/download/meetings/id/77562/item_17_highland_council_capital_plan_201819_to_202223_%E2%80%93_update_report

Appendix 1 – Education Projects

	Property	Project Works	Status	Progress Comments
Major Projects				
Completed				
1	Alness Academy - Phase 1	New School Building	Blue	Handed over in October 2020
2	Charleston Academy	Refurbishment of PE Changing	Blue	Complete
3	Inverness High	Refurbishment	Blue	Completed in February 2021
4	Merkinch Primary - Phase 1	New School Building	Blue	Handed over in October 2020
At Construction Stage				
5	Alness Academy - Phase 2	Demolition of School/External Works	Amber	To be complete by October 2021
6	Merkinch Primary - Phase 2	Refurbishment of Main Building and External Works	Amber	To be complete by August 2021
7	Ness Castle	New Primary School	Green	To open in August 2022
At Pre-Construction Stage				
8	Broadford Primary	New School Building	Green	To open in 2025
9	Charleston Academy	Extension/Refurbishment	Green	Extension to open in January 2024;
10	Culloden Academy	Extension/Refurbishment	Green	Extension to open in August 2023
11	Culloden Academy	Demolition of Houses, Refurbishment of Toilets, Modular Units	Green	To be complete by August 2021
12	Nairn Academy	New School Building	Green	To open in 2025
13	Tain 3-18 Campus	New School Building	Green	To open in 2024
Other Projects				
Completed				
14	Achiltibuie Primary	External Works	Blue	Complete
15	Ardersier Primary	Modular Classroom Unit, Nursery Extension & Refurbishment	Blue	Complete
16	Auldearn Primary	Nursery Unit	Blue	Complete

17	Beauly Primary	Internal Alterations	Blue	Complete
18	Broadford Primary	Nursery Alterations	Blue	Complete
19	Central Primary	Nursery Alterations	Blue	Complete
20	Deshar Primary	Nursery Unit	Blue	Complete
21	Duncan Forbes Primary	Nursery Unit	Blue	Complete
22	Dunvegan Primary	Replacement of Modular Units	Blue	Complete
23	Durness Primary	Nursery Alterations	Blue	Complete
24	Gairloch High	ASN Alterations	Blue	Complete
25	Glenurquhart Primary	Modular Classroom Unit	Blue	Complete
26	Golspie High	ASN Alterations	Blue	Complete
27	Invergarry Primary	Refurbishment Phase 2	Blue	Complete
28	Keiss Primary	Nursery Unit	Blue	Complete
29	Kilchoan Primary	ASN/Nursery Alterations	Blue	Complete
30	Kirkhill Primary	Nursery Extension & Refurbishment	Blue	Complete
31	Lady Lovat Primary	Demolition of Unit	Blue	Complete
32	Lochaber High	ASN Alterations	Blue	Complete
33	Lochaber High	Flood Damage Remedial Works	Blue	Complete
34	Mallaig Primary	Nursery Alterations	Blue	Complete
35	Millbank Primary	Nursery Alterations	Blue	Complete
36	Obsdale Primary	Nursery Unit	Blue	Complete
37	Park Primary	Demolition of Fire Damaged Block	Blue	Complete
38	Rosebank Primary	Nursery Refurbishment	Blue	Complete
39	Stratherrick Primary	Modular Classroom Unit	Blue	Complete
40	Strathpeffer Primary	Nursery Conversion	Blue	Complete
41	Tain Royal Academy	Accessibility Improvements	Blue	Complete

42	Thurso High	Accessibility Improvements	Blue	Complete
43	Tomnacross Primary	Conversion of House to Nursery	Blue	Complete
44	Tongue Primary	Nursery Unit	Blue	Complete
45	Wick High	Pedestrian/Cycle Pathway	Blue	Complete
At Construction Stage				
46	Ardgour Primary	Nursery Unit	Green	On site
47	Arisaig Primary	Nursery Unit	Green	On site
48	Avoch Primary	Nursery Extension & Refurbishment	Amber	On site
49	Ben Wyvis Primary	Nursery/Classroom Extension/Alterations	Amber	On site
50	Bun-Sgoil Ghàidhlig Loch Abar	Two-Classroom Extension	Green	On site
51	Bun-Sgoil Shlèite	Nursery Unit	Green	On site
52	Gairloch Primary	Nursery Alterations & Extension	Green	On site
53	Hilton Primary	Nursery Unit	Green	On site
54	Kyle Primary	Nursery Unit	Green	On site
55	Lairg Primary	Nursery Alterations	Green	On site
56	Lochaber High	Refurbishment of Playing Fields	Green	On site
57	Lochcarron Primary	Modular Classroom/Nursery Units	Green	On site
58	Miller Academy Primary	Nursery Unit	Green	On site
59	Mount Pleasant Primary	Nursery Alterations	Green	Contract awarded
60	Muirtown Primary	Nursery Alterations	Green	Contract awarded
61	Mulbuie Primary	Modular Nursery & Canteen Unit, Internal Alterations	Green	On site
62	Newtonmore Primary	Classroom Extension & Nursery Refurbishment	Green	On site
63	North Kessock Primary	Nursery Unit	Green	On site
64	Pennyland Primary	Nursery Alterations	Green	Contract awarded
65	Plockton High	ASN Extension & Refurbishment	Green	On site

66	Raigmore Primary	Nursery Unit	Green	On site
67	Reay Primary	Nursery Unit	Green	On site
At Pre-Construction Stage				
68	Abernethy Primary	Demolition of Redundant Wing/Internal Alterations	Green	At design stage
69	Balloch Primary	Nursery Alterations	Green	At tender stage
70	Beauly Primary	Phase 1 New Build	Amber	At design stage
71	Bower Primary	ASN Alterations	Green	At tender stage
72	Bridgend Primary	Nursery Unit	Amber	At tender stage
73	Cannich Bridge Primary	Internal Alterations	Green	At design stage
74	Cauldeen Primary	Nursery Alterations	Green	At design stage
75	Coulhill Primary	Nursery Unit	Amber	At tender stage
76	Cradlehall Primary	Internal Alterations/ Demolition of House	Green	At design stage
77	Cromarty Primary	Nursery Alterations	Green	At tender stage
78	Crown Primary	Conversion of Church Hall to Nursery	Amber	At tender stage
79	Croy Primary	Modular Classroom Unit, Internal Alterations	Green	At design stage
80	Daviot Primary	Replacement of Modular Unit	Green	At design stage
81	Dingwall Primary	Nursery Annexe	Red	At design stage
82	Dunvegan Primary	Phase 1 New Build	Amber	At design stage
83	Farr High	Replacement of Modular Units	Green	At design stage
84	Fortrose Academy	Internal Alterations	Green	At design stage
85	Glenurquhart Primary	Nursery Alterations	Green	At design stage
86	Grantown Primary	Kitchen Extension and Internal Alterations	Red	At design stage
87	Halkirk Primary	ASN Alterations	Green	At design stage
88	Holm Primary	Nursery Alterations	Green	At design stage
89	Invergordon Academy	Refurbishment of Toilets	Green	At design stage

90	Inverness Royal Academy	Outdoor Dining Areas	Green	At design stage
91	Kiltearn Primary	Extension/Refurbishment	Amber	At design stage
92	Kinmylies Primary	Nursery Annexe	Red	At design stage
93	Mallaig High	Resurfacing of Synthetic Playing Field	Green	At design stage
94	Milton of Leys Primary	Nursery Annexe	Amber	At planning stage
95	Nairn Academy	Resurfacing of Synthetic Playing Field	Green	At design stage
96	Newton Park Primary	Nursery Alterations	Amber	At design stage
97	Park Primary	Modular Classroom Units and Internal Alterations	Green	At tender stage
98	Rum Primary	Demolition of House	Green	At design stage
99	Shieldaig Primary	Refurbishment/Conversion of House	Red	At tender stage
100	St Joseph's Primary	Nursery Alterations	Green	At design stage
101	Strathconon Primary	Extension/Refurbishment	Amber	At design stage
102	Thurso High	Improvements to Access and Parking	Green	At design stage
103	Tomnacross Primary	Conversion of Upper Floor of House	Green	At design stage
104	Wick High	Improvements to Reception and Dining Area	Green	At design stage

Appendix 2 - Property Projects

	Property	Project Works		Progress/Comments
Fire Safety				
Projects Completed				
1	Abernethy Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
2	Achiltibuie Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
3	Alvie Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
4	Balloch Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
5	Balloch Primary School	Fire Safety Work to Structure & Fabric	Blue	Works Complete
6	Carrbridge Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
7	Crossroads Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
8	Croy Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
9	Dornoch Academy & Primary	Fire Safety Work to Structure & Fabric	Blue	Works Complete
10	Dornoch Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
11	Dunbeath Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
12	Farr High School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
13	Grantown Grammar School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
14	Grantown Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
15	Hill of Fearn Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
16	Inver Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
17	Invergordon Academy	Upgrade Fire Alarm and Detection System	Blue	Works Complete
18	Keiss Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
19	Kinlochewe Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
20	Lochinver Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
21	Lybster Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
22	Marybank Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
23	Miller Academy Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete

24	Strathgarve Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
25	Tongue Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
26	Ardersier Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
27	Balnain Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
28	Cradlehall Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
Projects at Pre-Construction Stage				
29	Bridgend Primary School:	Compartmentation and component integrity works	Green	Specification Stage
30	Nairn Academy	Fire Safety Work to Structure & Fabric	Green	Specification Stage
31	Tain Royal Academy	Fire Safety Work to Structure & Fabric	Green	Specification Stage
32	Lochcarron Primary school	Upgrade Fire Alarm and Detection System	Green	Specification Stage
33	Mulbuie Primary School	Upgrade Fire Alarm and Detection System	Green	Specification Stage
34	Strathconon Primary School	Upgrade Fire Alarm and Detection System	Green	Specification Stage
35	Gledfield Primary School	Upgrade Fire Alarm and Detection System	Green	Specification Stage
36	Rogart Primary School	Upgrade Fire Alarm and Detection System	Green	Specification Stage
37	Golspie Primary School	Upgrade Fire Alarm and Detection System	Green	Specification Stage
38	Durness Primary School	Upgrade Fire Alarm and Detection System	Green	Specification Stage
39	Thurso High School	Upgrade Fire Alarm and Detection System	Green	Specification Stage
40	Kinlochbervie Primary School/High School	Upgrade Fire Alarm and Detection System	Green	Specification Stage
41	Rum Primary School	Upgrade Fire Alarm and Detection System	Green	Specification Stage
42	Muck Primary School	Upgrade Fire Alarm and Detection System	Green	Specification Stage
Projects at Construction Stage				
43	Various Sites	Future Fire Risk Assessment Works	Green	Works ongoing
Water Management				
Projects Completed				
44	Highland Wide	Highland Wide - Flushing & Disinfection Works	Blue	250No. sites completed
Projects at Pre-Construction Stage				
45	Kilmuir Primary School	Water Safety Upgrade Works	Green	Specification Stage

46	Drakies Primary School	Replacement of incoming water main	Green	Specification Stage
Projects at Construction Stage				
47	Invergordon Leisure Centre	Water Safety Upgrade Works	Green	Works ongoing
48	Mallaig Hostel	Water Safety Upgrade Works	Green	Works ongoing
49	Nairn Leisure Centre	Water Safety Upgrade Works	Green	Works ongoing
50	Highland Wide	Water Risk Assessments	Green	Works ongoing
Engineering Compliance				
Projects Completed				
51	Ach an Eas Residential Home	New boiler room and gas pipeline upgrade works	Blue	Complete
52	Bridgend Primary School	Completion of water upgrade works. Replacement of failed water services	Blue	Complete
53	Carr's Corner Roads Depot	Gas safety upgrade works	Blue	Complete
54	Craig Maclean Centre	Replacement of gym air conditioning. Existing units beyond economical repair	Blue	Complete
55	Dalneigh Primary School	Upgrade of Electrical System	Blue	Complete
56	Halkirk Primary School	Install new containerised boiler	Blue	Complete
57	Kingussie High School	Install new containerised boiler	Blue	Complete
58	Plockton High School	Upgrade school heating system	Blue	Complete
59	Plockton High School	Gas safety upgrade works	Blue	Complete
60	Raigmore Primary School	Boiler replacement and plant room upgrade works	Blue	Complete
61	St Joseph's Primary School	Boiler replacement and plant room upgrade works	Blue	Complete
Projects at Pre-Construction Stage				
62	Charleston Academy	Gas installation upgrade works	Green	Specification Stage
63	Grantown Grammar Ph1	New Boilers	Green	Tender Stage
64	Helmsdale Primary School	Heating upgrade works. Partial replacement of heating pipework	Green	In Design
65	Helmsdale Primary School	Upgrade of Electrical System	Green	Specification Stage
66	Kyle Primary School	Switchgear Upgrade	Green	Specification Stage
67	Miller Academy	Upgrade of Electrical System	Green	Specification Stage

68	Tarradale Primary School	Boiler Replacement	Green	Specification Stage
69	Thrumster Primary School	Switchgear Upgrade	Green	Specification Stage
70	Struan Primary School	Switchgear Upgrade	Green	Specification Stage
71	Tigh na Sgire	Switchgear Upgrade	Green	Specification Stage
72	Balblair Depot	Switchgear Upgrade	Green	Specification Stage
73	Library Support Unit	Heating Upgrade	Green	In Design
74	Various Sites	Underground heating pipework replacements	Green	Specification Stage
Projects at Construction Stage				
75	Dingwall Roads Depot and Street Lighting	Replacement of stores heating	Green	Works ongoing
76	Gairloch High School	Gas storage upgrade works	Green	Works ongoing
77	Inverness Library	Boiler replacement. Existing boilers are failing and do not generate sufficient heat for site	Green	Works ongoing
78	Kinlochbervie High/ Primary School	Gas storage upgrade works	Green	Works ongoing
Structure and Fabric				
Projects Completed				
79	Arisaig Primary School	Window Replacements	Blue	Complete
80	Caithness House	Acoustic Improvements	Blue	Complete
81	Cannich Bridge Primary School	Septic tank replacement	Blue	Complete
82	Cromarty Courthouse	Listed building repairs	Blue	Complete
83	Dingwall Council Offices	Toilet Refurbishment	Blue	Complete
84	Dingwall Leisure Centre	Service duct repairs	Blue	Complete
85	Dingwall Town Hall	Refurbishment and replacement of structural elements - Dry Rot	Blue	Complete
86	Inverlochry Primary School	Window Replacements	Blue	Complete
87	Lochinver Primary School	Reroofing of annex	Blue	Complete
88	Nairn Courthouse	Listed building repairs/ steeple	Blue	Complete
Projects at Pre-Construction Stage				
89	Banavie Primary School	Pitched Metal Roof Replacements and associated works Phase 1	Green	In Design

90	Dingwall Town Hall	Replacement of roof vents	Green	In Design
91	Dalneigh Primary School	Roof Replacement and associated works	Green	Tender Stage
92	Dornoch Academy & Primary	Stonework and Lintel repairs to Primary School Phase 2	Green	Tender Stage
93	Glenelg Primary School	Replacement Skylights, rain screening and associated works	Green	Specification Stage
94	Grantown Grammar School	Roof Replacements and associated works	Green	Specification Stage
95	Holm Primary School	Roof Refurbishment	Amber	Tender Stage
96	Obsdale Primary School	Window/Door Replacements	Green	In Design
97	Coulhill Primary School	Window/Door Replacements	Green	In Design
98	Kingussie High School	Water Tank Rainscreen and associated works.	Green	Specification Stage
99	Lochaber High School	Roof Replacements and associated works Phase 1	Green	Specification Stage
100	Dornoch Primary School	Roof Refurbishment	Green	Specification Stage
101	Invergordon Academy	Roof Refurbishment	Green	Specification Stage
102	Marybank Primary School	Canteen Roof Refurbishment	Green	Specification Stage
103	Plockton High School	Window replacement and associated works Phase 1	Green	In Design
104	Plockton High School - Hostel	Roof Refurbishment and associated works Phase 1 (Link Roof)	Green	Specification Stage
105	South Lodge Primary School	Toilet Refurbishment	Green	Specification Stage
106	South Lodge Primary School	Roof Replacements and associated works Phase 1	Amber	Specification Stage
107	Tarradale Primary School	Roof Replacement Phase 2	Amber	Specification Stage
108	Ullapool High School	Valley Gutter Replacement and associated works	Green	Contract Awarded
Projects at Construction Stage				
109	Highland Wide - Various properties	Intrusive Cavity Surveys & Remedial Works	Green	Survey works ongoing
110	Highland Wide Properties	Various Sites - Component Failure	Green	Works ongoing
Property Security				
Projects Completed				
111	Highland Wide - Security Improvements	Highland Wide - Security Improvements	Blue	15No. sites complete
Projects at Pre-Construction Stage				

112	Kingussie High School	Security Works - Police Scotland	Amber	Specification Stage
113	Lochaber High School	Security Works - Police Scotland	Amber	Specification Stage
114	Nairn Academy	Security Works - Police Scotland	Amber	Specification Stage
115	HQ	Security Works - Phase 2	Green	Specification Stage
Catering & FM Compliance				
Facilities Management Equipment				
Projects Completed				
116	Schools	Purchase of Gutter & high-level cleaning equipment	Green	Complete
117	Schools	Purchase of Battery Grounds Equipment – mowers, strimmers, hedge cutters	Green	Complete
Projects at Pre-Construction Stage				
118	Schools	Purchase of Access Equipment – MEWPS	Green	Specification Stage
119	Secondary Schools	Provision of Tractors for grounds maintenance	Green	Specification Stage
120	Service Requirement	Purchase of Trailers	Green	Specification Stage
Projects at Construction Stage				
121	Nairn Academy & Charles Kennedy Building	Storage Containers	Green	Orders placed
122	Schools & Offices	Purchase of Pressure Washers & Window Cleaning Equipment	Green	Orders placed
123	School & Offices	Winter gritting equipment/accessories	Green	Orders placed
Catering Equipment				
Projects Completed				
124	Inverlochry Primary School	Upgrade of servery and kitchen	Blue	Complete
125	Schools	Installation of dishwashers in 10 schools	Blue	Complete
Projects at Pre-Construction Stage				
126	Kingussie High School	Installation of extraction canopy and roof repairs	Red	Specification Stage
127	Duncan Forbes Primary School	Upgrade kitchen inc extraction canopy	Red	Specification Stage
Projects at Construction Stage				
128	Schools	Provision of allergen management equipment	Green	Order placed
Energy Works				

Projects at Construction Stage				
129	Energy Works	SMART Cities Programme - Installation of remote engineering monitoring equipment	Green	Works ongoing
130	Energy Works	Vlan & Building Management Systems – Essential upgrade works	Green	Works ongoing
131	Energy Works	LED Lighting	Green	Works ongoing