

Agenda Item	9
Report No	HP/18/21

THE HIGHLAND COUNCIL

Committee: Housing and Property

Date: 30 September 2021

Report Title: Capital Programme: Outturn for 2020/21 and Q1 of 2021/22, and Progress Update

Report By: Executive Chief Officer, Housing and Property

1. Purpose/Executive Summary

- 1.1 This report provides Members with an out-turn monitoring statement for the 2020/21 financial year for the elements of the General Fund Capital Programme that are managed by Housing and Property, and the reported position for the first quarter of the 2021/22 financial year to the end of June.
- 1.2 The report also updates Members on progress with the Education and Strategic Asset Management projects in the General Fund Capital Programme and advises on the status of each project.

2. Recommendations

- 2.1 Members are asked to:
 - i. **NOTE** the capital outturn position for the 2020/21 financial year.
 - ii. Consider the financial position for the 2021/22 financial year as of 30 June 2021 and **NOTE** the estimated year end forecast.
 - iii. **NOTE** the progress made with the Education and Strategic Asset Management projects in the Council's capital programme.

3. Implications

- 3.1 **Resource-** The expenditure on the individual projects and programmes of work is being managed within the overall funding allocation in the reprofiled Capital Programme approved by the Council in January 2021.
- 3.2 **Legal-** The contents of this report and the annual accounts aim to satisfy the requirement of Sections 6 and 7 of the CIPFA Financial Management Code - 'Monitoring Financial Performance' and 'External Financial Reporting'. Also, the capital investment outlined in the report supports the Council's efforts to meet its statutory obligations to maintain

compliance of buildings, manage school roll pressures and deliver the Early Learning and Childcare expansion programme.

- 3.3 **Community (Equality, Poverty, Rural and Island)-** The report details continuing investment across all geographic areas of the Council's estate. The capital programme will make a significant contribution to the economic recovery across Highland communities over the coming years.
- 3.4 **Climate Change/Carbon Clever-** The continuing investment will help meet Council and Scottish Government objectives in relation to energy efficiency and climate change.
- 3.5 **Risk-** Risk implications to the budget position, and budget assumptions, will be kept under regular review and any risks identified reported to future meetings of this Committee. All risk matters are managed on both individual projects and across programmes of work.
- 3.6 **Gaelic:** The capital programme includes substantial investment to support the delivery and expansion of Gaelic Medium Education.

4. Capital Programme Outturn 2020/21

- 4.1 **Appendix 1** provides a summary of the reprofiled current year budgets and expenditure and income for the year ended 31 March 2021. The reprofiled budget was approved at Highland Council in January 2021. The year - end actual figures provided reflect the net project expenditure, i.e., project costs incurred less project specific income received.
- 4.2 Overall, there has been a net expenditure of £25.320M for the 2020/21 financial year. Total Expenditure incurred was £36.540M with income received of £11.220M. The reprofiled net budget was £27.409M and after taking account of the outturn position, left an underspend of £2.089M, all of which was slippage and was carried forward to the 2021/22 financial year.

5. Capital Programme 2021/22

- 5.1 The capital programme summary is included in **Appendix 2**. It shows net expenditure to 30 June 2021 of -£5.307M (a negative amount due to the relatively high level of income received for the Early Learning and Childcare programme). The estimated outturn position shows a net underspend of £2.875M, mainly due to delays on projects during the period of the pandemic.
- 5.2 As previously reported, the pandemic continues to impact on the construction industry with projects facing supply chain issues, additional site measures, and delays to project timescales. There are other pressures in the industry that are exacerbating this position, both locally and nationally. These include the demand for construction materials outstripping supply, longer lead in times for deliveries, difficulty in filling some staff shortages, and sharp increases in the cost of certain materials.
- 5.3 A report to the Council meeting earlier this month highlighted that an increased allowance to cover the associated risk of these inflationary factors would be included in the budgets for potential new projects to be considered as part of the review of the capital programme. Officers will continue to monitor the position and will arrange to discuss this further with colleagues in the Scottish Futures Trust regarding the new build projects included in the Learning Estate Investment Programme. Also, the early engagement of contractors for

major projects will allow officers to consider potential measures to mitigate the impact, such as in the choice of materials and components.

- 5.4 Despite these pressures, further progress has been made since the meeting of this Committee in June, with more contracts awarded and projects completed. **Appendix 3** lists all the Education projects that are currently being progressed, while **Appendix 4** lists all the Strategic Asset Management projects. There are also comments on the individual project lines in Appendix 2 and now includes the generic lines for Community & Leisure Facilities and Health & Social Care which were not previously reported to this Committee. The report to the next meeting in December will include updates on the individual projects funded from these budget headings.
- 5.5 The report to the June meeting saw the introduction of a colour coding system of four risk categories to reflect the current programme status of each of the capital projects. The risk categories are as follows:

Blue	Work completed
Green	On programme
Amber	Possible risk of delay
Red	Probable risk of delay

- 5.6 There was some discussion during the meeting in June about the application of these categories. The risk categories are baselined on the status of the individual projects in January 2021; i.e., when the reprofiled capital programme was approved. For example, if a project had been delayed prior to that date but is now proceeding in line with the revised programme dates, then the project would be in the Green category.
- 5.7 With regard to the reporting of variances in individual project budgets, it is proposed that this will be included in future reports to this Committee from December onwards. This will use a similar colour coding system to that referred to in 5.6 and will be baselined against the revised capital programme that is due to be reported to the Council meeting in October.

Designation: Executive Chief Officer, Housing and Property

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Date: 31 August 2021

MONITORING OF CAPITAL EXPENDITURE - 1 APRIL 2020 TO 31 MARCH 2021

SERVICE: Housing and Property

Project Description	Actual Net	2020/21	2020/21	2020/21	2020/21	2020/21
	Year to Date	Reprofiled Budget	Actual Expenditure	Actual Income	Acceleration/ (Slippage)	Overspend/ (Underspend)
	£000	£000	£000	£000	£000	£000
COMMUNITY AND LEISURE FACILITIES						
Community and Leisure Facilities	177	355	311	(134)	(178)	0
SCHOOLS						
Secondary School Programme						
Alness Academy	4,010	5,083	4,010	0	(1,073)	0
Charleston Academy	502	456	507	(5)	46	0
Culloden Academy	147	213	147	0	(66)	0
Inverness High School	3,335	2,089	3,335	0	1,246	0
Inverness Royal Academy	439	0	439	0	439	0
Wick Community Campus	261	0	314	(53)	261	0
Tain 3 to 18 Campus	575	500	575	0	75	0
Lochaber Flood Damage	1,710	1,000	1,710	0	710	0
Hub Legacy Projects	0	1,357	0	0	(1,357)	0
Covid Costs - Alness, Inverness High & Merkinch - all are referred to above	0	1,500	0	0	(1,500)	0
Legacy Projects	188	220	188	0	(32)	0
Primary School Programme						
Merkinch Primary	2,666	980	2,666	0	1,686	0
Milton of Leys Primary	30	116	30	0	(86)	0
Smithton Primary	98	(755)	98	0	853	0
Ness Castle Primary	316	619	316	0	(303)	0
Strontian Primary	3	43	3	0	(40)	0
Park Fire Reinstatement	452	966	452	0	(514)	0
Legacy Projects	765	0	765	0	765	0
School Estate Management						
Early Learning and Childcare	0	0	10,926	(10,926)	0	0
Free School Meals	124	250	124	0	(126)	0
Modular Units	223	275	223	0	(52)	0
School Estate Improvement Programme	2,010	4,405	2,010	0	(2,395)	0
Learning Estate Investment Programme	6	192	6	0	(186)	0
HEALTH & SOCIAL CARE PROGRAMME						
Adult Services (NHS)	175	682	175	0	(507)	0
Children's Services/Out of Authority	1,548	878	1,548	0	670	0
STRATEGIC ASSET MANAGEMENT						
Health & Safety	304	0	304	0	304	0
Engineering Compliance	431	750	431	0	(319)	0
Catering & FM Compliance	287	609	287	0	(322)	0
Property Structures and Fabric	464	500	464	0	(36)	0
Property Security	200	111	200	0	89	0
Water Management	186	307	186	0	(121)	0
Fire Safety	1,450	975	1,450	0	475	0
Asbestos Removal	30	21	30	0	9	0
Energy Management	668	500	668	0	168	0
Rose Street Car Park Solar PVs	2	15	3	(1)	(13)	0
Depots - Health & Safety	23	109	23	0	(86)	0
Office Rationalisation	98	50	98	0	48	0
HOUSING (NON HRA)						
Private Sector Housing Grants	1,417	1,920	1,507	(90)	(503)	0
Travelling People Sites	0	118	11	(11)	(118)	0
OVERALL TOTAL	25,320	27,409	36,540	(11,220)	(2,089)	0

MONITORING OF CAPITAL EXPENDITURE - 1 APRIL 2021 TO 30 JUNE 2021

SERVICE: Housing and Property

Project Description	Actual Net	2021/22	2021/22	2021/22	2021/22	2021/22	2021/22	COMMENTS
	Year to Date	Reprofiled Budget	Actual Expenditure	Actual Income	Estimated Outturn	Acceleration/ (Slippage)	Overspend/ (Underspend)	
	£000	£000	£000	£000	£000	£000	£000	
COMMUNITY AND LEISURE FACILITIES								
Community and Leisure Facilities	108	678	108	0	678	0	0	Various projects
SCHOOLS								
Alness Academy	1,098	2,553	1,098	0	2,553	0	0	Building operational; Phase 2 (demolition/external works) ongoing
Charleston Academy	47	727	47	0	227	(500)	0	Masterplan design completed
Culloden Academy	500	1,096	500	0	2,096	1,000	0	Additional funding approved
Inverness High School	137	258	137	0	258	0	0	Project complete
Lochaber High Flood Damage	19	(710)	19	0	(710)	0	0	
Merkinch Primary	237	286	237	0	286	0	0	School operational
Ness Castle Primary	35	4,041	35	0	4,041	0	0	On site
Park Primary - Fire Reinstatement	419	514	419	0	514	0	0	Works at Invergordon Academy ongoing
Tain 3-18 Campus - LEIP Phase 1	270	1,470	270	0	970	(500)	0	Stage 3 design underway
Broadford Primary - LEIP Phase 2	(1)	258	4	(5)	258	0	0	Design underway
Nairn Academy - LEIP Phase 2	3	515	3	0	515	0	0	Design underway
Beaully Primary - New Project	0	0	0	0	25	25	0	Replacement school approved
Dunvegan Primary - New Project	120	0	120	0	150	150	0	Replacement school approved
Park Primary - New Project	0	0	0	0	25	25	0	Replacement school approved
St Clement's - New Project	9	0	9	0	25	25	0	Replacement school approved
Legacy Projects	1,297	0	1,297	0	1,500	1,500	0	Various retentions, including Hub legacy projects
Early Learning and Childcare/School Estate Improvement Programme	(11,234)	32,153	3,427	(14,661)	28,153	(4,000)	0	Various projects (see Appendix 3)
HEALTH & SOCIAL CARE PROGRAMME								
Adult Services (NHS)	101	3,157	186	(85)	1,157	(2,000)	0	Various projects
Children's Services/Out of Authority	939	80	939	0	1,480	1,400	0	Various projects
STRATEGIC ASSET MANAGEMENT								
Health & Safety	287	0	287	0	310	310	0	No Budget. Spend to be met from Property budgets below.
Engineering Compliance	29	1,065	29	0	1,051	(14)	0	Works ongoing
Catering & FM Compliance	8	703	8	0	381	(322)	0	Works ongoing
Property Structures and Fabric	47	2,449	47	0	1,535	(914)	0	Works ongoing
Property Security	18	305	18	0	394	89	0	Works ongoing
Water Management	15	346	15	0	375	29	0	Works ongoing
Fire Safety	0	(81)	0	0	649	730	0	Works ongoing and accelerated
Asbestos Removal	2	100	2	0	109	9	0	Works ongoing
Energy Management	34	1,302	34	0	1,471	169	0	Works ongoing
Rose Street Car Park Solar PVs	1	13	2	(1)	13	0	0	
Depots - Health & Safety	0	586	0	0	500	(86)	0	Works ongoing
Office Rationalisation	79	815	79	0	815	0	0	
HOUSING (NON HRA)								
Private Sector Housing Grants	295	2,423	322	(27)	2,423	0	0	Fully funded by specific grant.
Travelling People Sites	(226)	236	0	(226)	236	0	0	Design works and resident consultation being progressed in line with Scottish Government site guidance.
OVERALL TOTAL	(5,307)	57,338	9,698	(15,005)	54,463	(2,875)	0	

Appendix 3 – Education Projects

	Property	Project Works	Status	Progress Comments
Major Projects				
At Construction Stage				
1	Alness Academy - Phase 2	Demolition of School/External Works	Amber	To be complete by October 2021
2	Merkinch Primary - Phase 2	Refurbishment of Main Building and External Works	Amber	To be complete by October 2021
3	Ness Castle	New Primary School	Green	To open in August 2022
At Pre-Construction Stage				
4	Beaully Primary	New School Building	Green	Project approved
5	Broadford Primary	New School Building	Green	To open in 2025
6	Charleston Academy	Extension/Refurbishment	Green	Project approved
7	Culloden Academy	Extension/Refurbishment	Green	Additional funding approved
8	Dunvegan Primary	New School Building	Green	Project approved
9	Nairn Academy	New School Building	Green	To open in 2025
10	Park Primary	New School Building	Green	Project approved
11	St Clement's	New School Building	Green	Project approved
12	Tain 3-18 Campus	New School Building	Green	To open in 2024
Other Projects				
Completed				
13	Balloch Primary	Nursery Alterations	Blue	Work complete
14	Bower Primary	ASN Alterations	Blue	Work complete
15	Cauldeen Primary	Nursery Alterations	Blue	Work complete
16	Cromarty Primary	Nursery Alterations	Blue	Work complete

17	Halkirk Primary	ASN Alterations	Blue	Work complete
18	Holm Primary	Nursery Alterations	Blue	Work complete
19	Lairg Primary	Nursery Alterations	Blue	Work complete
20	Lochaber High	Refurbishment of Playing Fields	Blue	Work complete
21	Lochcarron Primary	Modular Classroom/Nursery Units	Blue	Work complete
22	Mount Pleasant Primary	Nursery Alterations	Blue	Work complete
23	Muirtown Primary	Nursery Alterations	Blue	Work complete
24	Mulbuie Primary	Modular Nursery & Canteen Unit, Internal Alterations	Blue	Work complete
25	Newtonmore Primary	Classroom Extension & Nursery Refurbishment	Blue	Work complete
26	Nairn Academy	Resurfacing of Synthetic Playing Field	Blue	Work complete
27	Newton Park Primary	Nursery Alterations	Blue	Work complete
28	North Kessock Primary	Nursery Unit	Blue	Work complete
29	Pennyland Primary	Nursery Alterations	Blue	Work complete
30	St Joseph's Primary	Nursery Alterations	Blue	Work complete
At Construction Stage				
31	Abernethy Primary	Demolition of Redundant Wing/Internal Alterations	Amber	Contract awarded
32	Ardgour Primary	Nursery Unit	Green	On site
33	Arisaig Primary	Nursery Unit	Green	On site
34	Avoch Primary	Nursery Extension & Refurbishment	Green	On site
35	Ben Wyvis Primary	Nursery/Classroom Extension/Alterations	Green	On site
36	Bun-Sgoil Ghàidhlig Loch Abar	Two-Classroom Extension	Green	On site
37	Bun-Sgoil Shlèite	Nursery Unit	Green	On site
38	Culloden Academy	Advance Works	Amber	Houses demolished; first two toilet areas complete
39	Gairloch Primary	Nursery Alterations & Extension	Green	On site

40	Glenurquhart Primary	Nursery Alterations	Amber	Contract awarded
41	Hilton Primary	Nursery Unit	Green	On site
42	Kyle Primary	Nursery Unit	Green	On site
43	Miller Academy Primary	Nursery Unit	Green	On site
44	Milton of Leys Primary	Nursery Annexe	Green	Contract awarded
45	Park Primary	Modular Classroom Units and Internal Alterations	Amber	Internal works and first two units complete
46	Plockton High	ASN Extension & Refurbishment	Green	On site
47	Raigmore Primary	Nursery Unit	Green	On site
48	Reay Primary	Nursery Unit	Amber	On site
49	Shieldaig Primary	Refurbishment/Conversion of House	Amber	On site
At Pre-Construction Stage				
50	Bridgend Primary	Nursery Unit	Green	At tender stage
51	Cannich Bridge Primary	Internal Alterations	Green	At design stage
52	Coulhill Primary	Nursery Unit	Green	At tender stage
53	Cradlehall Primary	Internal Alterations/ Demolition of House	Green	At design stage
54	Crown Primary	Conversion of Church Hall to Nursery	Amber	At tender stage
55	Croy Primary	Modular Classroom Unit, Internal Alterations	Green	At design stage
56	Daviot Primary	Replacement of Modular Unit	Green	At design stage
57	Dingwall Primary	Nursery Annexe	Red	Alternative scheme being considered
58	Farr High	Replacement of Modular Units	Green	At design stage
59	Fortrose Academy	Internal Alterations	Green	At design stage
60	Grantown Primary	Kitchen Extension and Internal Alterations	Amber	At design stage
61	Invergordon Academy	Refurbishment of Toilets	Green	At design stage
62	Inverness Royal Academy	Outdoor Dining Areas	Green	At design stage

63	Kiltearn Primary	Extension/Refurbishment	Amber	At design stage
64	Kinmylies Primary	Nursery Annexe	Amber	At design stage
65	Mallaig High	Resurfacing of Synthetic Playing Field	Green	At design stage
66	Rum Primary	Demolition of House	Green	At design stage
67	Strathconon Primary	Extension/Refurbishment	Amber	At design stage
68	Thurso High	Improvements to Access and Parking	Green	At design stage
69	Tomnacross Primary	Conversion of Upper Floor of House	Green	At design stage
70	Wick High	Improvements to Reception and Dining Area	Green	At design stage

Appendix 4 – Strategic Asset Management Projects

	Property	Project Works	Status	Progress Comments
Fire Safety				
Projects Completed				
1	Mulbuie Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
2	Bridgend Primary School	Compartmentation and component integrity works	Blue	Works Complete
3	Thurso High School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
4	Rum Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
5	Muck Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
6	Ardersier Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
7	Balnain Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
8	Cradlehall Primary School	Upgrade Fire Alarm and Detection System	Blue	Works Complete
Projects at Pre-Construction Stage				
9	Nairn Academy	Fire Safety Work to Structure & Fabric	Green	Specification Stage
10	Tain Royal Academy	Fire Safety Work to Structure & Fabric	Green	Specification Stage
11	Lochcarron Primary School	Upgrade Fire Alarm and Detection System	Green	Specification Stage
12	Gledfield Primary School	Upgrade Fire Alarm and Detection System	Green	Specification Stage
13	Rogart Primary School	Upgrade Fire Alarm and Detection System	Green	Specification Stage
14	Golspie Primary School	Upgrade Fire Alarm and Detection System	Green	Specification Stage
15	Durness Primary School	Upgrade Fire Alarm and Detection System	Green	Specification Stage
16	Kinlochbervie Primary School/High School	Upgrade Fire Alarm and Detection System	Green	Specification Stage
Projects at Construction Stage				
17	Various Sites	Future Fire Risk Assessment Works	Green	Works ongoing
18	Strathconon Primary School	Upgrade Fire Alarm and Detection System	Green	Works ongoing
Water Management				

Projects Completed				
19	Invergordon Leisure Centre	Water Safety Upgrade Works	Blue	Works complete
20	Mallaig Hostel	Water Safety Upgrade Works	Blue	Works complete
21	Nairn Leisure Centre	Water Safety Upgrade Works	Blue	Works complete
Projects at Pre-Construction Stage				
22	Kilmuir Primary School	Water Safety Upgrade Works	Green	Specification Stage
23	Drakies Primary School	Replacement of incoming water main	Green	Specification Stage
Projects at Construction Stage				
24	Highland Wide	Water Risk Assessments	Green	Works ongoing
Engineering Compliance				
Projects Completed				
25	Dingwall Roads Depot and Street Lighting	Replacement of stores heating	Blue	Complete
26	Inverness Library	Boiler replacement. Existing boilers are failing and do not generate sufficient heat for site	Blue	Complete
Projects at Pre-Construction Stage				
27	Charleston Academy	Gas installation upgrade works	Green	Specification Stage
28	Grantown Grammar Ph1	New Boilers	Green	Contract Awarded
29	Helmsdale Primary School	Heating upgrade works. Partial replacement of heating pipework	Green	In Design
30	Helmsdale Primary School	Upgrade of Electrical System	Green	Specification Stage
31	Miller Academy	Upgrade of Electrical System	Green	Specification Stage
32	Tarradale Primary School	Boiler Replacement	Green	Specification Stage
33	Thrumster Primary School	Switchgear Upgrade	Green	Specification Stage
34	Struan Primary School	Switchgear Upgrade	Green	Specification Stage
35	Tigh na Sgìre	Switchgear Upgrade	Green	Specification Stage
36	Library Support Unit	Heating Upgrade	Green	In Design
37	Various Sites	Underground heating pipework replacements	Green	Specification Stage
Projects at Construction Stage				
38	Gairloch HS	Gas storage upgrade works	Green	Works ongoing

39	Balblair Depot	Switchgear Upgrade	Green	Works ongoing
40	Kyle Primary School	Switchgear Upgrade	Green	Works ongoing
41	Kinlochbervie High/Primary School	Gas storage upgrade works	Green	Works ongoing
Structure and Fabric				
Projects Completed				
42	Ullapool High School	Valley Gutter Replacement and associated works	Blue	Complete
43	Dingwall Council Offices	Toilet Refurbishment	Blue	Complete
Projects at Pre-Construction Stage				
44	Banavie Primary School	Pitched Metal Roof Replacements and associated works Phase 1.	Green	Tender Stage
45	Dingwall Town Hall	Replacement of roof vents.	Green	In Design
46	Dalneigh Primary School	Roof Replacement and associated works	Green	Tender Stage
47	Dornoch Academy & Primary	Stonework and Lintel repairs to Primary School Phase 2.	Green	Tender Stage
48	Glenelg Primary School	Replacement Skylights, rain screening and associated works	Green	Specification Stage
49	Grantown Grammar School	Roof Replacements and associated works	Green	Specification Stage
50	Obsdale Primary School	Window/Door Replacements	Green	In Design
51	Coulhill Primary School	Window/Door Replacements	Green	In Design
52	Kingussie High School	Water Tank Rainscreen and associated works.	Green	Specification Stage
53	Lochaber High School	Roof Replacements and associated works Phase 1	Green	Tender Stage
54	Dornoch Primary School	Roof Refurbishment	Green	Contract Awarded
55	Invergordon Academy	Roof Refurbishment	Green	Specification Stage
56	Marybank Primary School	Canteen Roof Refurbishment	Green	Specification Stage
57	Plockton High School	Window replacement and associated works Phase 1	Green	In Design
58	Plockton High School - Hostel	Roof Refurbishment and associated works Phase 1 (Link Roof)	Green	Specification Stage
59	South Lodge Primary School	Toilet Refurbishment	Green	In Design
60	South Lodge Primary School	Roof Replacements and associated works Phase 1	Green	Specification Stage
61	Tarradale Primary School	Roof Replacement Phase 2	Green	Specification Stage
Projects at Construction Stage				

62	Highland Wide - Various properties	Intrusive Cavity Surveys & Remedial Works	Green	Survey works ongoing
63	Highland Wide Properties	Various Sites - Component Failure	Green	Works ongoing
64	Holm Primary School	Roof Refurbishment	Green	Works ongoing
Security				
Projects Completed				
65	Highland Wide - Security Improvements	Highland Wide - Security Improvements	Blue	Various sites complete
Projects at Pre-Construction Stage				
66	Lochaber High School	Security Works - Police Scotland	Amber	Specification Stage
67	HQ	Security Works - Phase 2	Green	Specification Stage
Projects at Construction Stage				
68	Highland Wide - Security Improvements	Various sites	Green	On site
69	Nairn Academy	Security Works - Police Scotland	Green	On site
70	Kingussie High School	Security Works - Police Scotland	Green	On site
Catering & FM Compliance				
Facilities Management Equipment				
Projects Completed				
71	Schools	Purchase of Gutter & high-level cleaning equipment	Blue	Complete
72	Schools	Purchase of Battery Grounds Equipment – mowers, strimmers, hedge cutters	Blue	Complete
Projects at Pre-Construction Stage				
73	Schools	Purchase of Access Equipment – MEWPS	Green	Specification Stage
74	Secondary Schools	Provision of Tractors for grounds maintenance	Green	Specification Stage
75	Service Requirement	Purchase of Trailers	Green	Specification Stage
Projects at Construction Stage				
76	Nairn Academy & Charles Kennedy Building	Storage Containers	Green	Orders placed
77	Schools & Offices	Purchase of Pressure Washers & Window Cleaning Equipment	Green	Orders placed
78	School & Offices	Winter gritting equipment/accessories	Green	Orders placed
Catering Equipment				

Projects Completed				
79	Schools	Provision of allergen management equipment	Blue	Complete
Projects at Pre-Construction Stage				
80	Kingussie High School	Installation of extraction canopy and roof repairs	Green	In design
81	Duncan Forbes Primary School	Upgrade kitchen inc extraction canopy	Green	In design
Projects at Construction Stage				
82	Schools	Cashless catering rollout	Green	Works ongoing
Energy Works				
Projects at Construction Stage				
83	Energy Works	SMART Cities Programme - Installation of remote engineering monitoring equipment	Green	Works ongoing
84	Energy Works	Vlan & Building Management Systems – Essential upgrade works	Green	Works ongoing
85	Energy Works	LED Lighting	Green	Works ongoing
Condition Surveys				
86	Condition Surveys Phase 1	Depots, Workshops and Some Public Conveniences	Green	Contract awarded