

<b>Agenda Item</b>	<b>7</b>
<b>Report No</b>	<b>ECI/04/24</b>

# The Highland Council

**Committee:** Economy and Infrastructure

**Date:** 15 February 2024

**Report Title:** UK Shared Prosperity Fund – Delivery Plan Progress Update

**Report By:** Executive Chief Officer Infrastructure, Environment & Economy

## 1 Purpose/Executive Summary

1.1 This report provides an update on the UK Shared Prosperity Fund (UKSPF) Delivery Plan, detailing progress across the range of interventions being progressed under the UKSPF priorities Communities & Places, Supporting Local Business and People and Skills.

## 2 Recommendations

2.1 Members are asked to:-

- i. **Note** the UKSPF Delivery Plan update; and
- ii. **Agree** to the reallocation of funds to approved activities within each of the UKSPF priorities to ensure full commitment and spend of the UKSPF.

## 3 Implications

3.1 **Resource** – The Highland UKSPF allocation is up to £9.45m over a three-year period (1 April 2022 to 31 March 2025). The Council has secured its 2022/23 award of £1.46m and its 2023/24 award of £2.46m. The 2024/25 allocation is £5.53m based on progress to date and with the recommended ability to redirect underutilised funds across approved activities, it is assumed the full allocation for 2024/25 will be received.

3.2 **Legal** - The Council is the accountable body for the management of the Fund and hence responsible to ensure that all funds are used solely in line with the UKSPF Prospectus and Additional Guidance issued. Funding is also subject to compliance with the terms of a Memorandum of Understanding. If the Council is managing the Fund, though other organisations are delivering activity, appropriate agreements will also be entered into with each affected party.

3.3 **Community (Equality, Poverty, Rural and Island)** - The overarching objective of the UKSPF is to build pride in place and to increase life chances. The Fund alone will not achieve this, and therefore the challenge in using the Fund to best effect is how it aligns with and brings value to other activity.

- 3.4 **Climate Change / Carbon Clever** - Across the Fund there are a range of interventions (activities) which support just transition and net zero. As referred to above, the Fund will not achieve this on its own and therefore the challenge in using the Fund to best effect is how it aligns with and brings value to other activity.
- 3.5 **Risk** – There is a risk that the Fund will not be fully utilised within the duration of the Fund and potentially be lost to Highland. As evidenced to date, the demand for certain approved activities varies and hence within each of the UKSPF priorities, certain interventions are experiencing underspends, while others have strong demand and the potential for more activity/spend. As the UKSPF programme progresses towards its final year, the ability to quickly move funds between approved projects will increase and be time critical, if full commitment and spend is to be achieved across each of the UKSPF priorities. The recommendation for Members to agree to such a reallocation of funds to approved projects within each of the funding priorities seeks to mitigate against the risk of not fully utilising all of the UKSPF.
- 3.6 **Health and Safety (risks arising from changes to plant, equipment, process, or people)** – There are no specific implications connected with the delivery of the UKSPF.
- 3.7 **Gaelic** - Gaelic will be included into all relevant projects and communications in line with Council policy.

#### **4 Updated UKSPF Guidance**

- 4.1 Members are advised that UK Government have revised their approach to the management of Year 2023/24 underspends to enable Councils to plan with greater certainty and know how much funding they will receive at the beginning of the Financial Year (24/25), confirming that 100% of underspends from 2023/24 can be retained by all lead local authorities for spend on the local priorities.
- 4.2 UK Government have also confirmed that lead local authorities will be able to access all the 2024/25 allocation, determined by previous spend over the first two years of the Fund. For Highland, the 2024/25 allocation is £5.53m, and as recommended in this report, the timeous redirection of underutilised funds across approved Delivery Plan activities is aimed to achieve the full commitment and spend of the UKSPF budget allocation. The Council's success in delivering the Delivery Plan objectives to date has been noted by our contacts within UKSPF Government team.

#### **5 Delivery Plan Progress**

- 5.1 The UKSPF Delivery Plan is included at **Appendix 1** of this report and provides a progress and status update across the range of interventions being progressed under the UKSPF priorities Communities & Places, Supporting Local Business and People and Skills.

The following sections of this report draw members attention to interventions of note at the time of reporting to this Committee.

## 5.2 Communities & Places (C&P S1–S12)

- 5.2.1 As previously reported to this Committee, Members will be aware that a few of the planned Communities and Places actions have been incorporated into the Council's existing Community Regeneration Fund (CRF) programme. This usefully enables the UKSPF to bring added value to the other regeneration funds managed by the CRF team, distributing the allocated budget as grants across Highland to organisations delivering projects that align with the UKSPF priority.

Of the total funds available £400k is currently allocated to Area Committees as part of each committee's overall 2023/24 allocation. Applications for this funding were received by the end of November 2023 with assessments undertaken.

Projects will be presented to Area Committees during January and February, with an expectation that the funds will be fully committed by the end of February 2024.

The remaining £1m is being managed as a Highland wide pot of funding, and decisions on this will be taken by the CRF Strategic Subgroup at their meeting on 27 March 2024. The deadline for applications for this strand is 22 January and prior to this, the team ran two drop-in sessions for applicants requesting support in the application process.

Given the level of interest to date, it is expected that there will be a competitive bidding process for the funding available with the potential to fully commit the funding by the end of March 2024. This, crucially, will give applicants a year to deliver their projects.

Should it not be possible to fully allocate the £1m during this initial round then a further call for projects will be undertaken later in the year with a focus on projects ready to commence which can demonstrate their ability to deliver within the required timeframe.

## 5.3 Supporting Local Business (SLB S14–S29)

- 5.3.1 A seminar with British Business Bank was held on 25 October 2023 presenting initial research on access to finance for small and micro businesses. The event attracted 82 attendees, and the research, undertaken with backing from UKSPF Highland Investment Plan, feedback was well received by participants. Interest in further events held in person across Highland or streamed was noted and being followed up.

[https://www.highland.gov.uk/news/article/15660/successful\\_debt\\_finance\\_event\\_for\\_highland\\_businesses](https://www.highland.gov.uk/news/article/15660/successful_debt_finance_event_for_highland_businesses)

- 5.3.2 Digital & Energy Grants – grant schemes were established to support micro and small businesses (up to 50 employees) to implement enhanced digital or energy efficiency projects.

Launched in November 2023, the Digital and Energy Grants scheme has attracted some 200 applications, and with such a positive take up, the scheme is paused to ensure that all validated and successful grant applications can be processed and covered through the current budget allocation.

To build on the positive response to the scheme to date, the Economy and Infrastructure Committee are asked to approve the reallocation of underutilised funds within the Delivery Plan to enable the reopening of the scheme.

## 5.4 People & Skills (P&S S31–S37)

5.4.1 Budget is being utilised to evaluate a new service delivery model to support unemployed people who require more intensive, long-term support in their journey towards employment and in preparation for the National Programme 'Fair Start Scotland' finishing in March 2024. This intervention supports unemployed or economically inactive people of working age living in the Highland Council area with at least one of the following characteristics:-

- Disability (as defined in the Equality Act 2010)
- Long-term health condition
- Long-term unemployment (over 12 months)

The offer includes the delivery of high quality, end-to-end, work focussed employability support that is tailored to the needs of the individual incorporating supported employment opportunities, where appropriate. The clients are identified as those who need between 6 to 12 months support to progress into employment.

To secure appropriate service providers, a challenge grant fund application process was progressed, with the following two organisations awarded geographic areas:-

- Enable Scotland (Leading the Way) – Caithness, Sutherland, Lochaber, Skye & Lochalsh and Wester Ross
- Triage Centrum Ltd – Inverness, Nairn, Badenoch & Strathspey, and East Ross

5.4.2 A Challenge Fund was released for Area and Green Skills training and facilities inviting Highland businesses in consortia to apply for funding to support the costs of green skills training for their workforce. Four consortia business grants have been awarded:-

- Green Engineers for the Future – development of skills and facility for advanced practical skills for renewable sector, e.g. wind turbines, solar panels to take advantage of opportunities emerging in the maintenance requirements of facilities.
- Highland Green Skills – new renewables training facility delivering accredited courses in installing technologies to support low carbon heat and improve energy efficiency. At present businesses require to send employees out with Highlands for training.
- For Peat's sake – consortia of businesses, Nature Scot and UHI Northwest Highland and Hebrides College to take advantage of opportunities presented from peatland restoration for Highland businesses.
- Nigg Skills Academy – the project is open to all but will be predominantly directed at those unemployed or school leavers who would like to gain knowledge of the wider energy industries and what opportunities might lie ahead. The project also is investing in facilities to improve the skills offering going forward.

Discussions are ongoing with Skills Development Scotland in respect of other skill needs and interventions which can be considered as a further Challenge Fund.

## 5.5 Multiply being a sub-set of People and Skills (People & Skills (M S42–S51))

- 5.5.1 The “Multiply” interventions are delivering support to adults helping improve their functional numeracy skills through free personal tutoring, digital training. Key to success, to date, is the flexibility on delivery which is proving popular with registrants and contractors.

The Multiply programme is proving successful following its launch, with contracts established with 12 providers to deliver a range of initiatives with almost 400 training places delivered. UHI Colleges are launching a sustainable App on numeracy and courses to deliver over the coming months and remain available post completion of the Highland UKSPF Investment Plan in 2025. The UKSPF government team have made positive reference to Highland’s approach to Multiply as an exemplar to other Local Authorities.

Designation: Executive Chief Officer Infrastructure, Environment & Economy

Date: 12 January 2024

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Background Papers: None

Appendices: Appendix 1 – UKSPF Delivery Plan

**Appendix 1 UKSPF Delivery Plan**  
**Key programme Elements**

The following table sets out the UKSPF interventions against the respective priorities:

<b>1 - Communities &amp; Places</b>				
Intervention	Summary/ approach	Budget Allocation		Actions
C&P S1: Place Based Investments, regeneration, and town centre improvements	Funds will be used to support place-based projects.	2022- 23	£83,057 (100% capital)	<p><u>22/23</u> In accord with Feb 2023 report the allocation being planned for utilisation alongside current Community Regeneration Fund programme to fill project funding gaps.</p> <p><u>23/24 &amp; 24/25</u> As above, budget has been incorporated into 23/24 and 24/25 Community Regeneration Fund programme.</p> <p>An initial <a href="#">Challenge Fund was launched in December 23</a>, informed by Area Place Plans.</p> <p>Reflecting the end March 25 spend deadline, consideration is being given to awarding / prioritising spend for projects that deliver early in 2024/25</p>
	UKSPF will sit alongside and be managed together with other area-based funds to support projects identified in Area Place Plans.	2023- 24	£125,000 (£75k capital, £50k revenue)	
		2024- 25	£600,000 (£450K capital, £150k revenue)	

C&P S2: Local Challenge funds & Feasibility	Funds will be used to support place-based projects.  UKSPF will sit alongside and be managed together with other area-based funds to support projects identified in Area Place Plans.	2022 - 23	zero	<u>23/24 &amp; 24/25</u> The focus is on completing Area Plans for all areas which will be linked to wider Community Regeneration Fund programme.  Given the definitive end March 25 spend deadline, consideration on awarding will include prioritising spend for projects that deliver early in 2024/25  The Challenge fund is underway as highlighted in S1 above.
		2023 - 24	£125,000 (100% capital)	
		2024 - 25	£356,442 (100% capital)	
C&P S6: Active travel enhancements and small-scale transport projects	Masterplans / Audits have been produced for 10 settlements across Highland with wide range of active travel and sustainable transport projects identified.	2022- 23	£83,058 (100% capital)	<u>22/23</u> Work completed on Nairn Active Travel project.  <u>23/24 &amp; 24/25</u> Linking up with the current Active Travel Masterplan programme identifying appropriate project(s) to use funds effectively and will also review potential community travel interventions.  Support offered to HITrans relating to a Mobility Hubs Project expansion initially in Fort William and Inverness with plans to expand into Skye, Aviemore and North Highlands over the period to March 25.
		2023- 24	£247,230 (£110k capital, £137K revenue)	
		2024- 25	£530,000 (£290k capital, £240k revenue)	

				Given the definitive end March 25 spend deadline, consideration will be given to awarding/prioritising spend for projects that deliver early in 2024/25
C&P S8: Impactful volunteering and/or social projects	Funds used to encourage place-based initiatives to encourage and support volunteering measures.	2022- 23	zero	<u>23/24 &amp; 24/25</u> Small value funds to be considered alongside C&P S9 and S10 below and supportive of community regeneration interventions (S1). Sums have been incorporated into 23/24 and 24/25 Community Regeneration Fund programme, with the Challenge fund underway as highlighted in S1 above.
		2023- 24	£20,000 (100% revenue)	
		2024- 25	£25,000 (100% revenue)	
C&P S9: Investment in capacity building and resilience for local groups	Funds used to encourage place-based initiatives to promote energy efficiency etc measures.	2022 - 23	zero	<u>23/24 &amp; 24/25</u> Small value funds to be considered alongside C&P S8 above and S10 below and supportive of community regeneration interventions (S1). Sums have been incorporated into 23/24 and 24/25 Community Regeneration Fund programme, with the Challenge fund underway as highlighted in S1 above.
		2023 - 24	£20,000 (100% revenue)	
		2024 - 25	£20,000 (100% revenue)	



C&P S10: Community measures to reduce the cost of living	Funds used to encourage place-based initiatives to promote energy efficiency etc measures.	2022 - 23	zero	<u>22/23</u> None  <u>23/24 &amp; 24/25</u> Small value funds to be considered alongside C&P S8 and S9 above and supportive of community regeneration interventions (S1). Sums have been incorporated into 23/24 and 24/25 Community Regeneration Fund programme, with the Challenge fund underway as highlighted in S1 above.
		2023 - 24	£20,000 (100% revenue)	
		2024 - 25	£25,000 (100% revenue)	
C&P S11: Relevant feasibility studies	Development of Area Place Plans to set out the vision, ambition and priorities for people and place in a particular area. Will assist with the identification priority projects and ensure community-based funds are utilised to best use when developing/ delivering projects.	2022 - 23	£150,000 (100% revenue)	<u>22/23</u> Work commenced to initiate the preparation of Area Place Plan coverage across all Highland. Committed to be used alongside existing Community Regeneration Fund providing funds for early-stage project feasibility studies.  <u>23/24 &amp; 24/25</u> To be used alongside existing Community Regeneration Fund providing funds for early-stage project feasibility studies.
		2023 - 24	£50,000 (100% revenue)	
		2024 - 25	£50,000 (100% revenue)	
C&P S12: Digital infrastructure for local community facilities	Funds used to encourage place-based initiatives to put in place/improve digital infrastructure in community assets.	2022 - 23	zero	<u>23/24 &amp; 24/25</u> Small value for specified purpose being considered alongside other Community Regeneration Fund project funding S1 & S2.  The Challenge fund is underway as highlighted in S1 above.
		2023 - 24	£25,000 (100% capital)	
		2024 - 25	£50,000 (100% capital)	

<b>2 – Supporting Local Business</b>				
Intervention	Summary/ approach	Budgetary & Outcomes		
SLB S14: Development and promotion of the visitor economy	Agreement secured from UK Govt to enable support for major international events to be included in this Intervention as well as support for investment in tourism infrastructure.	2022 - 23	£200,000 (£100k capital, £100k revenue)	<u>22/23</u> Agreed contribution towards the UCI Mountain Bike World Championships in August 23.
		2023 - 24	£50,000 (100% capital)	<u>23/24 &amp; 24/25</u> To be linked to priority projects identified in Council's approved Strategic Tourism Infrastructure Development Plan.
		2024 - 25	£200,000 (£100k capital, £100k revenue)	The 16 <sup>th</sup> of November 23 Economy and Infrastructure Committee approved support of £100k towards the 2024 Fort William Mountain Bike World Cup Event
				24/25 plans being worked on with tourism team to provide community-based infrastructure and service improvements pan Highland
SLB S15 SME development grants and support	A suite of start-up and growth grants linked to expert advice.	2022 – 23	Nil	<u>23/24 &amp; 24/25</u> Extension of the start-up and growth business grants that up until end 2022/23 funded via Council's Economic Prosperity Fund. Strong interest and use of funds being experienced.
		2023 - 24	£190,000 (£25k capital, £165k revenue)	Linked to SLB S20 – expert start-up and growth specialist advisory support.
		2024 - 25	£461,000 (£211k capital, £250k revenue)	

SLB S18: Investing in enterprise infrastructure, site development projects	Support business infrastructure / business units.	2022 – 23	Nil	<u>24/25</u> Site(s) or solutions for infrastructure to be identified in 2023/24
		2023 - 24	Nil	
		2024 - 25	£200,000 (100% capital)	
SLB S19: Strengthening local entrepreneurial ecosystems	Bring private, third and public sector organisations active in the Highlands supporting businesses together to determine whether opportunities exist to align and co-ordinate effort.	2022 - 23	£25,000 (100% revenue)	<u>22/23</u> Feasibility study to review the breadth of public and private investors active in Highland with the aim to determine whether options exist to better align and co-ordinate investment in businesses.  <u>23/24 &amp; 24/25</u> Assuming demand exists then this will be used to initiate or implement potential solutions.  Strong interest in the availability of funding being researched under UKSPF identified and the <a href="#">seminar held with British Business Bank</a> confirmed the need and interest in the approach (Section 6.3.1)
		2023 - 24	£50,000 (100% revenue)	
		2024 - 25	£200,000 (100% revenue)	
SLB S20: Expert business advice and support programmes, local and regional	Provide access to specialist advisors to provide additional targeted support – linked and aligned with business development grant support.	2022 - 23	£75,000 (100% revenue)	<u>22/23, 23/24 &amp; 24/25</u> Budget allocation is being used to fund expert start-up and growth specialist advisers and support staff.
		2023 - 24	£150,000 (100% revenue)	
		2024 - 25	£150,000 (£100% revenue)	

SLB S27: Support relevant feasibility studies	Targeted research initiatives will be undertaken to provide robust intelligence as required.	2022 - 23	£16,115 (100% revenue)	<u>22/23, 23/24, 24/25</u> Small funds to allow Council and partners to undertake business related feasibility studies alongside SLB S18 & S19.
		2023 - 24	£22,230 (100% revenue)	
		2024 - 25	£50,443 (100% revenue)	
SLB S29: Business support aligned with local, regional, and Scottish policy	Support for businesses and organisations to target net-zero, decarbonisation, transition, including digital investment.	2022 - 23	Nil	<u>23/24 &amp; 24/25</u> Development of method and support to complement implementation in working with Climate Challenge teams, Business Energy Scotland/ Energy Savings Trust by adding value to over-subscribed advisory services supporting business to transition to net-zero.  Launch of two projects providing <a href="#">Grant aid for Digital and Energy Efficiency improvements</a> for small and micro businesses (up to 50 employees) has proven extremely successful with some 200 applications received (Section 6.3.2).
		2023 - 24	£170,000 (100% revenue)	
		2024 - 25	£395,000 (100% revenue)	

3 - People & Skills Intervention	Summary/ approach	Budgetary & Outcomes		
P&S S31: Employment support for economically inactive people	Intensive and wrap around personalised support to move people closer to mainstream employability support and into employment.	2022 - 23	£66,115 (100% revenue)	<p><u>22/23</u> Spend linked to the existing work programme of the Council’s Employment team and working in partnership with Highland Employability Partnership (HEP) – as approved by Committee in August 22.</p> <p><u>23/24 &amp; 24/25</u> Activity and spend linked to the Annual Employment Delivery Plan (presented/ approved by Committee and HEP in May 23) – thereby ensuring that UKSPF aligns with and adds value to other funds secured via Scottish Government. The main aim is to strengthen and support specialist employability services within Highlands.</p> <p>The 16<sup>th</sup> of November 23 Economy and Infrastructure Committee approved £148.3k allocation to the Science Skills Academy for spend during the first quarter of the 24/25 fiscal year - this funding package will enable HIE to identify and set in place a sustainably funded service delivery model for future Academic Years.</p>
		2023 - 24	£350,000 (£50k capital, £300k revenue)	
		2024 - 25	£636,278 (100k capital, £536k revenue)	

P&S S32: Courses including basic skills for those not economically inactive	Courses/skills provision that is otherwise not available to individuals.	2022 - 23	Nil	<u>23/24 &amp; 24/25</u> Activity and spend is linked to the Annual Employment Delivery Plan in line with Economy and Infrastructure Committee approval in May 23, thereby ensuring that UKSPF aligns with and adds value to other funds secured via Scottish Government.
		2023 - 24	£50,000 (100% revenue)	
		2024 - 25	£100,000 (100% revenue)	
P&S S35: Employability Programmes and advice – No One Left behind agenda etc	Activity which aligns with and adds value to other activity supported via Scot Govt. No One Left Behind programme.	2022 - 23	Nil	<u>23/24 &amp; 24/25</u> Activity and spend linked to the Annual Employment Delivery Plan in line with Economy and Infrastructure Committee approval in May 23, thereby ensuring that UKSPF aligns with and adds value to other funds secured via Scottish Government.
		2023 - 24	Nil	
		2024 - 25	£100,000 (100% revenue)	
P&S S36 Local areas to fund local skills needs	Agreement secured from UK Govt to enable support for Science Skills Academy to be included in this Intervention.  Support for technical and vocational qualifications and courses that not available via mainstream funding.	2022 - 23	£200,000 (100% revenue)	<u>22/23</u> Utilised funds as contribution towards the one-year extension of Science Skills Academy.  <u>23/24 &amp; 24/25</u> Working with a local partnership to establish a Skills Initiative to address skills, primarily Green based project, with the intent to use UKSPF as alternative if other funds not available or to bring added value (scale and/ or scope) to current skills initiatives.  Close alignment with P&S S37 below with a focus on skills to support transition to net-zero and with Annual Employment Delivery Plan as approved by Economy and Infrastructure Committee and HEP in May 23 see interventions above.
		2023 - 24	£182,230 (£50k capital, £132k revenue)	
		2024 - 25	£650,000 (£600k revenue, £50k capital)	

				<p>Given the definitive end March 25 spend deadline, consideration will be given to awarding/prioritising spend for projects that deliver early in 2024/25</p> <p>Challenge Fund issued for Green/ area skills for S36 and S37.</p>
P&S S37: Green Skills courses	Support for courses to secure skilled workforce to support Just Transition to a net zero economy and climate resilience.	2022 - 23	£50,000 (100% revenue)	<p><u>22/23</u> Establish and launch skills training and facilities scheme for Highland businesses. Close alignment with P&amp;S S36.</p> <p><u>23/24 &amp; 24/25</u> Continuation and expansion of delivery in 24/25. Given the definitive end March 25 spend deadline, consideration will be given to awarding/prioritising spend for projects that deliver early in 2024/25</p> <p>Challenge Fund issued for Green/ area skills for S36 and S37. Contracts agreed for three projects with a fourth under consideration with key being business commitment.</p>
		2023 - 24	£50,000 (100% revenue)	
		2024 - 25	£170,164 (100% revenue)	

3a - Multiply Sub theme of People & Skills				
Intervention	Summary/ approach	Budgetary & Outcomes		
M S42: Courses designed to increase confidence in numbers	Whole population opportunities to reach out, identify and aid participate in numeracy skills courses.	2022 - 23	£211,063 (100% revenue)	<u>22/23, 23/24, 24/25</u> A standalone programme has been developed to deliver the Multiply Programme.  In 22/24 the main spend was contracted with 12 local organisations following a Challenge Fund across the thematics of Multiply. Liaison and open communications with the successful organisations being maintained and progress monitored.  A second phase Challenge Fund to be progressed for fiscal year 24/25 based on current success.
		2023 - 24	£243,535 (100% revenue)	
		2024 - 25	£243,535 (100% revenue)	
M S43: Courses for parents wanting to increase numeracy skills	Encourage parental and family numeracy skills to aid educational support and fiscal management.	2022 - 23	£141,038 (100% revenue)	As above
		2023 - 24	£162,736 (100% revenue)	
		2024 - 25	£162,736 (100% revenue)	
M S44: Courses for prisoners, those recently released or on temporary licence	Targeted activity to ensure wider programmes reach this client cohort	2022 - 23	£14,301 (100% revenue)	As above
		2023 - 24	£16,501 (100% revenue)	



		2024 - 25	£16,501 (100% revenue)	
M S45: Courses aimed at encouraging people to upskill to access jobs/careers	Targeted activity linking numeracy programme to specific job opportunities and to those in employment, who need upskilling to progress.	2022 - 23	£28,109 (100% revenue)	As above
		2023 - 24	£32,433 (100% revenue)	
		2024 - 25	£32,433 (100% revenue)	
M S47: Innovative programmes delivered with employers	Targeted activity, working with partners and employers to identify, engage and support staff with improved numeracy skills linked to workplace.	2022 - 23	£42,410 (100% revenue)	As above
		2023 - 24	£48,935 (100% revenue)	
		2024 - 25	£48,935 (100% revenue)	
M S49: Courses designed to help people use numeracy to manage money	Targeted support to assist people manage debt. Close links to be developed with Advisory Services.	2022 - 23	£28,109 (100% revenue)	As above
		2023 - 24	£32,433 (100% revenue)	
		2024 - 25	£32,434 (100% revenue)	

M S51: Provision developed in partnership with community organisations	Targeted support to encourage community organisations to establish local and innovative approaches to reach out, engage and support those with least numeracy skills.	2022 - 23	£28,109 (100% revenue)	As above
		2023 - 24	£32,433 (100% revenue)	
		2024 - 25	£32,434 (100% revenue)	