

Agenda Item	4
Report No	JMC/01/24

THE HIGHLAND COUNCIL/NHS HIGHLAND

Committee: Joint Monitoring Committee

Date: 27 March 2024

Report Title: Future Strategic Planning Reporting to Committee

Report By: Executive Chief Officer Health and Social Care, The Highland Council & CSWO

1. Purpose/Executive Summary

- 1.1 This report contains a proposal for consideration setting out arrangements such that the Joint Monitoring Committee can monitor performance and progress towards meeting the outcomes outlined within the Integrated Children's Services Plan and the Strategic Plan for Adults.
- 1.2 The report acknowledges and builds upon the previous report to the Committee on the 27th September 2023 in relation to Future Reporting, Performance Management, Assurance and Audit. It reflects the synergies between the functions which are delivered by the Partnership and permits a response to reporting which is consistent for both the delivery of adult's and children's services notwithstanding that the governance is different.

2. Recommendations

- 2.1 Members are asked to:
 - i. **Note** the update; and
 - ii. **Consider** the recommendations as noted within the report.

3. Implications

- 3.1 Resource - There are specific resource issues arising out of the delivery of Adult Social Care (ASC) by NHS Highland. Those resource issues are governed by the Integration Scheme currently in place, as signed off by the Council and Board in March 2021 and which received Ministerial sign off in February 2022.
- 3.2 Legal - The legal arrangements covering the delivery of integrated service, are provided for within the above referenced Integration Scheme.

There are no further or additional arising legal issues to be brought to the attention of the JMC, which are not as noted within this report.

3.3 Community (Equality, Poverty, Rural and Island) - No arising issues.

3.4 Climate Change / Carbon Clever - No arising issues.

3.5 Risk –No arising issues

3.6 Gaelic - No arising issues.

4. Preamble

4.1 This report builds on the report to this committee on the 27th September 2023 in relation to Future Reporting, Performance Management, Assurance and Audit.

4.2 It outlines a rationale for reporting to this committee on the progress being made in achieving the outcomes outlined within the Integrated Children's Services Plan and the Strategic Plan for Adults.

4.3 The delivery plan for the strategic plan for adults will be focused on core impact actions that add tangible service benefits which will have subsequent influence on associated areas of challenge and transformation. Throughout the delivery period of this plan, the JMC will monitor progress on core performance directly aligned to strategic objectives. The performance measures that underpin the delivery plan will reflect the transformational change being undertaken, as well as the continued demand and impact on core services.

4.4 Section eight of The Children and Young People (Scotland) Act 2014 (Part 3), requires every local authority and its relevant health board to jointly prepare a Children's Services Plan for the area of the local authority, in respect of each three-year period.

Within the plan, partnership priorities for improvement are set around the following themes:

- Health and wellbeing
- Poverty
- Children's rights and participation
- Child protection
- Corporate parenting
- Drugs and Alcohol

4.5 The governance is different in terms of responsibility for the integrated adult plan (the Strategic Plan) and the integrated children's services plan. This Committee has an interest in both in terms of the partnership arrangements in place. However, it is important to note that whilst this Committee has responsibility for the Strategic Plan in place for adults, the role in relation to the integrated children's services plan sits with the Community Planning Partnership. Notwithstanding that approach which is set out in legislation, it is important that this Committee is apprised in terms of the delivery of all services governed by the terms of the Integration Scheme in place.

5. Performance management framework for the integrated adult plan.

5.1 The Performance Framework is a set of performance indicators used to monitor progress and evidence the effectiveness of the services that North Highland provides as aligned with the integrated adult plan. The framework is currently built round the following themes which are based on information that NHSH currently collect in terms of monitoring delivery of the Together We Care Strategy.

- Care-at-Home
- Care Homes
- Delayed Discharge
- Self Directed Support/Carer Short Breaks
- Adult Protection
- Mental Health Psychological Therapies
- Community Mental Health Services
- Drug & Alcohol Recovery Services

5.2 With the development of this suite of measures aligned to the Strategic Plan, services can monitor the progress of service transformation. Regular review of key performance measures will allow JMC members to monitor the progress of the Partnership in implementing and delivering the outcomes within the Strategic Plan.

6. Performance management framework for the integrated children's services plan

6.1 The integrated children's services partnership recognises that children's services planning is an ongoing process and central to good planning is ensuring a robust connect between national and local strategic planning. Our performance management framework connects partnership strategic planning within a single framework. This framework provides both the tools for planning, self-evaluation, reporting, performance management and assurance.

6.2 The Integrated Children's Service Planning Board has responsibility for monitoring progress towards achieving the outcomes outlined within the Integrated Children's Services Plan and utilises a fully developed Performance Framework to achieve this.

6.3 Within our planning processes lead officers from partner organisations have been identified for each themed group along with a lead officer for each of the improvement priorities. Partners work together and take responsibility for co-ordinating performance reporting on a regular basis. In addition, our performance is measured through listening to the voices of children, young people and their families, learning from self-evaluation, analysing intelligence and scrutinising an agreed set of qualitative and quantitative improvement measures.

6.4 Regular review of key performance measures will allow JMC members to monitor the progress of the Partnership in implementing and delivering the outcomes within the Integrated Children's services plan.

7. Proposal

7.1 It is proposed that regular updates on the progress being made against the outcomes of the Integrated Children's Services Plan and the Strategic Plan for Adults be brought to the JMC on a quarterly basis. This will include a review of the performance measures that underpin the delivery of both plans.

- 7.2 These updates will replace the current assurance reports that are brought to the JMC
- 7.3 Additional reports will also be brought to the committee on an annual basis. These include the annual report on integrated children's services which will be brought for noting. The Annual performance report as set out in The Public Bodies (Joint Working) (Scotland) Act 2014 which requires the partnership to publish an Annual Performance Report (APR). This reports look back upon the last financial year, reflecting upon the Partnership's performance against agreed local and national performance indicators.

Designation: Executive Chief Officer Health and Social Care

Date: 13th March 2024

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